



Law Enforcement Resource Guide

Provided by the Federal Law Enforcement Training Center
Produced 2004

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Federal Law Enforcement Training Center
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**Homeland
Security**

DIRECTOR'S MESSAGE

The National Center for State and Local Law Enforcement Training was established on October 14th, 1982 as part of an anti-crime program. The creation of the National Center was based on the realization that while primary responsibility for law enforcement rests now, as it always has, with state and local governments, there are roles for the federal government to play. The sharing of that expertise and other resources is an important step in promoting closer cooperation among federal, state, and local law enforcement agencies.

The programs and special initiatives of the National Center have been developed and delivered with the contributions and support of federal, state, local and private agencies and individuals. Presently, nearly 40 advanced and specialized law enforcement training programs are offered on a regular basis at Glynco and other export sites throughout the United States.

Research conducted by the National Center and their partner organizations indicated small agencies have a greater need for assistance than larger agencies, due to their shortage of funds, resources, and equipment. Further, these agencies seldom are able to pay for memberships in professional law enforcement associations; subscribe to professional law enforcement magazines, newsletters, and other publications; or attend law enforcement conferences. The result has been a lack of knowledge and information about resources which are available and accessible to law enforcement agencies.

Staff at the National Center, compiled accessible sites to help agencies receive timely and current information about law enforcement resources. The authors of the *Law Enforcement Resource Guide* (LERG) have focused on the needs of *small town and rural* (STAR) agencies.

The resources in this guide are extracts from law enforcement periodicals, magazines, advertisements, brochures, and other references. In every case, the National Center staff have personally reviewed or used the resource listed in this guide, however, the National Center does not speak for the mentioned agencies, and information in the guide should not be construed to convey a commitment of resources or funding. The availability of the listed resources may change without notice, depending on budget and other factors.

Visit our website at: www.fletc.gov/osl to view the Law Enforcement Resource Guide and any upcoming training programs presented by the National Center. I hope that you will find this guide useful.



Stanley Moran, Director
National Center for State and Local Training

FOREWORD

The information contained in this document is likely something you have read about before; however, you may have not remembered specifically where the information originated. Staff at the National Center for State and Local Law Enforcement Training (NC), Federal Law Enforcement Training Center (FLETC), compiled the information for your convenience. The FLETC does not speak for the mentioned agencies, and information in the handbook should not be construed to convey a commitment of resources or funding. The availability of the listed resources may change without notice, depending on budget and other factors.

The authors of the *Law Enforcement Resource Guide* have focused on the needs of STAR (Small Town and Rural) agencies, and have attempted to list only resources that would be useful to these agencies. We ask ourselves the following questions to determine whether an entry should be included:

- Is the resource free or offered at a minimal cost?
- Is the resource available to STAR agencies?
- To reduce the financial impact to the STAR agency is there a toll free telephone number to access the resource?
- Are constraints, limitations, or guidelines for use or acquisition of the resource clear and easy to comply with?

You are encouraged to copy this booklet/ disk and disseminate it to others. Your input and feedback are important to the NC staff. **In an effort to continually meet your needs and maintain an accurate and useful reference, we encourage you to offer suggestions and new resources.** For additional copies of the *Law Enforcement Resource Guide* or to offer your ideas, please contact the editorial staff. Please contact them by using the following:

State and Local Programs Division
National Center for State and Local Law Enforcement Training
Federal Law Enforcement Training Center
1131 Chapel Crossing Rd.
Townhouse 396
Glynco, GA 31524

Phone: 1-800-74FLETC
912-267-2345

Fax: 912-267-2894

Website: <http://www.fletc.gov/osl>

E-Mail: <mailto:stateandlocaltraining@dhs.gov>

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LAW ENFORCEMENT RESOURCE GUIDE

INTRODUCTION

This handbook will provide a general understanding of what assets are available to State and local law enforcement agencies, where the resources are located, and the limitations and constraints of use. The NC staff have attempted to combine the information contained within countless publications and succinctly record it in this resource book to provide one publication listing a variety of low cost and no cost resources.

Before a crisis demands immediate action, agencies should prepare for borrowing or permanently acquiring equipment or other resources by networking with organizations, agencies, and private sources. Time should be invested in researching and assessing the immediate area for resources from both public and private sources. Before a crisis begins, contact should be made with a source to build trust and understanding between the requesting agency and the potential source of support. Visiting and socializing with organizations with similar missions will also improve relations and result in mutual aid agreements. For investigative operations, cross-deputization should be considered, training should be shared, and non-crisis cooperative efforts should be routine. These actions can lead to a more orderly response to a crisis. Sound relationships built on good communication during routine operations pay off during emergent circumstances. Prior planning will pay major dividends.

The most obvious resources are available from Federal, State, and local law enforcement agencies. However, numerous resources are available from many agencies and organizations which support law enforcement. All provide a wealth of information and resources to small town and rural agencies. These sources include:

- Federal, State, and local law enforcement agencies and organizations that have a link to law enforcement or who provide direct support.
- Military sources, including the Air and Army National Guard, as well as active forces to include the Army, Air Force, Navy, Marines, and United States Coast Guard.
- Civil Air Patrol, which provides search and rescue expertise and has a drug enforcement support role.
- Private sources are endless; local communities have many talented and resourceful members. They provide unlimited professional support to law enforcement.

Small town and rural law enforcement agencies regularly conduct counterdrug operations; however, many of these agencies lack sufficient resources to conduct routine operations and long-term investigations, or investigate complex and technical cases. Asset forfeiture funds have been used to improve counterdrug operations by increasing staff,

purchasing special equipment and vehicles, and funding informants. However, these resources have not been sufficient to meet the increasing demands.

Frequently, additional specialized and technical equipment is needed on quick notice for both short-term and long-term needs. Regardless of the size of the small town or rural law enforcement agency, drug enforcement resources are available. When seeking assistance and resources from other agencies, two factors are important to consider. First, what resources are available? Second, what is the process for acquiring the resource or support needed?

Numerous resources for counterdrug operations are available for short term loans and permanent assignment at no fee to law enforcement. These include training, publications, aircraft, vehicles, radios, pen registers, analytical support, office equipment, thermal imaging, imagery experts, mapping, and canines.

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FEDERAL RESOURCES FOR LAW ENFORCEMENT

Community Oriented Policing Services



In December 1994, the Community Oriented Policing Services (COPS) was created by Congress to integrate community policing into police departments, deliver training, and manage and coordinate the dissemination of \$8.8 billion to State and local law enforcement for community policing programs. Small and large agencies are able to apply for funds by contacting COPS and requesting an application.

Much of the funding is directed at funding 100,000 officers to implement community policing. For small agencies, a single page simplified form expedites the process. Applications and additional information are available by contacting:

Community Oriented Policing Services
1100 Vermont Avenue, NW
Washington, DC 20530

Phone: 800-421-6770
202-307-1480

Fax: 202-616-1479

Website: www.cops.usdoj.gov



El Paso Intelligence Center

The El Paso Intelligence Center (EPIC), established in 1974, is a national and international tactical law enforcement intelligence center. EPIC provides intelligence support to law enforcement throughout the United States, Canada, and American Embassies around the world about the smuggling and trafficking of drugs, aliens, and weapons. EPIC's 350 personnel operate as a Drug Enforcement Administration (DEA) led intelligence task force providing real-time, tactical, and analytical support for Federal, State, and local law enforcement. EPIC has professional investigative, analytic, and support staff from 20 participating State and Federal agencies and information-sharing agreements with more than 100 United States agencies and foreign countries. EPIC can provide authorized users with case-specific assistance and

information from a variety of Federal sources, including its own EPIC International Database (EID). EID is a compilation of all significant inquiries made to EPIC since 1974.

Access to EPIC by State and local officers may be obtained through the State's designated agency, a member Federal agency, or through sponsorship by either one. Letters requesting access to EPIC from a State or local agency may go through either the lead state agency or can be sponsored through their local (EPIC member) Federal agency representative for direct access to the database. Letters requesting EPIC access must include on agency letterhead, signed by a first line supervisor, a list of those officers needing access, their dates of birth, Social Security numbers, and entry-on-duty dates. The State or Federal sponsoring agency then becomes responsible for those who obtain access through them. If officers do not have cellular telephones and can not access EPIC from the field, agencies should consider listing dispatchers on the official request for access.

EPIC is unique and time sensitive national and international intelligence network intelligence. Officers should not limit themselves to only accessing regional intelligence centers. EPIC is real time intelligence that is gathered and disseminated nationwide. EPIC operates a 24 hours a day, 7 days a week watch operations unit, which serves as a national, centralized resource in the collection and rapid dissemination of all source information in response to law enforcement inquiries and officer safety issues. Further questions or assistance on what EPIC can do for your specific agencies needs, can be directed to:

El Paso Intelligence Center
Attn: Watch Operations Center
11339 SSG Sims Street
Biggs Army Airfield
El Paso, TX 79908-8098

NLETS: TXDEA08S0
Phone: **888-USE-EPIC**
Fax: 915-760-2102

Federal Emergency Management Agency



Training programs are presented by the Federal Emergency Management Agency (FEMA) at its National Emergency Training Center (NETC), in Emmitsburg, Maryland, or at its Mount Weather Emergency Assistance Center (MWEAC), in Berryville, Virginia. There is no cost to the participants for tuition, registration, or program materials. Participants must, however, bear the cost of meals (currently \$17.25 per day) for the duration of the program. Reimbursement in the form of a student stipend may be paid to individuals representing State and local governmental entities, recognized volunteer organizations, or active emergency management organizations attending official training activities offered by the National Fire Academy (NFA) or the Emergency Management Institute (EMI) at NETC or MWEAC. Stipend reimbursement consists of the cost of round-trip transportation by common carrier or mileage for a privately owned vehicle. Common carrier

will be paid at economy coach class or lesser accommodations; privately owned vehicle will be paid at the mileage allowance rate or at the cost of a 21-day pre-purchased, non-refundable ticket, whichever is less.

A concept that has gained a foothold among law enforcement and fire fighters is the Incident Command System (ICS). This system provides for a logical and successful method for the management of major events. Drug operations which already involve many agencies, or could escalate from a small operation to a large scale undertaking, are candidates for the implementation of the ICS. Hundreds of publications are available from FEMA; however, specific references of interest include:

- Overview of the Incident Command System, SM 305.7
- Publications Catalog, FEMA-20; item # 0-7045

Publications and information regarding free training programs are available by contacting:

National Emergency Training Center
Attention: Admissions Support
16825 South Seton Avenue
Building I, Room 216
Emmitsburg, MD 21727

Phone: 800-238-3358, ext. 1035
301-447-1035
Fax: 301-447-1441
Website: www.fema.gov

Registration applications must be submitted between specific dates, visit website for further information

Financial Crimes Enforcement Network - Gateway Program

The Financial Crimes Enforcement Network (FinCEN) was created by the U.S. Department of the Treasury in 1990 to support law enforcement investigations involving criminal proceeds. One way that FinCEN supports other agencies is by maintaining a database of reports of large currency and suspicious transactions and making this information available to federal, state, and local agencies through the Gateway Program. The following reports are currently available:

There are currently over 140 million reports in FinCEN's database. Law enforcement agencies at the federal, state, and local levels have found the data extremely useful for identifying and tracing criminal proceeds and for developing the financial aspects of any criminal investigation or prosecution.

Any state or local law enforcement agency can determine if transaction data exists on a subject by contacting the designated FinCEN coordinator in that particular state. For the names and phone numbers of the FinCEN coordinators, and for additional information about the

Gateway Program, contact FinCEN at 1-800-SOS-BUCK. Information can also be obtained by writing to:

Financial Crimes Enforcement Network
2070 Chain Bridge Road
Vienna, VA 22182-2536

Phone: **1- 800-SOS-BUCK**
Website: www.fincen.gov

Government Emergency Telecommunications Service



The Government Emergency Telecommunications Service (GETS) is a service offered by the Office of the Manager, National Communications Systems (NCS), to meet national security and emergency preparedness requirements for the use of public, defense, or Federal telephone networks by Federal, State, and local government and other authorized users. GETS provides emergency access and specialized processing in local and long-distance telephone networks. Law enforcement and public service agencies are able to circumvent the disruptive and overuse of the telephone system during a crisis, man-made disaster, or the over use of circuits as a result of the well-documented “Mother’s Day” phenomenon. In the time of a public service emergency, agencies can reliably communicate over the telephone system through enhanced and priority routing of calls.

There is no cost to subscribe to GETS. However, when the system is used, there is a 15 cents/minute fee charged. To request additional information or subscribe contact:

Government Emergency Telecommunications Service
Program Management Office
National Communications System
701 South Court House Road
Arlington, VA 22204-2198

Phone: **703-607-6118**
Fax: 703-607-4801
Website: www.ncs.gov
E-Mail: gets@ncs.gov

Interagency OPSEC Support Staff

In 1989, the Interagency Operations Security Support Staff (IOSS) was created to promote and maintain operations security (OPSEC) principles worldwide by assisting customers in establishing OPSEC programs, providing OPSEC training, and conducting OPSEC surveys. Quarterly, the IOSS publishes *The OPSEC Indicator* which is available to law enforcement subscribers at no cost. Training, video tapes, and publications are available at no cost.

Interagency OPSEC Support Staff
6411 Ivy Lane, Suite 400
Greenbelt, MD 20770-1405

Phone: **800-688-6115**

301-982-0323

Fax: 301-982-2913

Website: www.iooss.gov

International Criminal Police Organization



The concept of achieving cooperation among police agencies in different countries became a reality in 1923 with the creation of the International Criminal Police Commission, known today as the International Criminal Police Organization (INTERPOL). 178 countries are members of INTERPOL. The United States INTERPOL office - U.S. National Central Bureau (USNCB) - is located in Washington, DC, and jointly operated by the Departments of Treasury and Justice. Fourteen Federal agencies and one State police agency have staff located at the U.S. National Central Bureau who work closely with 55 points of contact in each State and participating country.

INTERPOL serves as a single point of contact for both American and foreign police seeking assistance in criminal investigations that extend beyond their national boundaries. The USNCB is accessible 24 hours a day. Contact may be made in the following ways:

INTERPOL
U.S. National Central Bureau
U.S. Department of Justice
Washington, DC 20530

Phone: **202-616-9000**

Fax: 202-616-8400

NLETS: DCINTEROO

Website: www.usdoj.gov/usncb/

National Center for Missing and Exploited Children



The National Center for Missing and Exploited Children (NCMEC) is the congressionally mandated resource center for child protection in the United States. Working with the U.S. Department of Justice's Office of Juvenile Justice and Delinquency Prevention (OJJDP) as the national clearinghouse for information on cases of abducted, runaway, and/or sexually-exploited youth, NCMEC is a powerful free resource for law enforcement on some of their most difficult cases - those involving victimized children.

NCMEC accesses the National Crime Information Center (NCIC) and National Law Enforcement Telecommunications System (NLETS) and communicates with law enforcement agencies nationwide on cases of missing, sexually-exploited, and unidentified-deceased juveniles. One of the goals of NCMEC is to network closely with the 17,000 law enforcement agencies to assist in coordinating a national search for a missing child. Many free publications are available from the NCMEC, to request any of the services or order educational materials, please contact the NCMEC at the following:

National Center for Missing and Exploited Children
Charles B. Wang International Children's Building
699 Prince Street
Alexandria, VA 22314-3175

Phone: **800-THE-LOST**
703-274-3900

Fax: 703-274-2220

Website: <http://www.missingkids.com>

National Center for State and Local Law Enforcement Training

In 1982, the National Center for State and Local Law Enforcement Training (NC) was created by President Ronald Reagan. The NC was created as a joint initiative between the Departments of Justice and Treasury. The NC is located at the Federal Law Enforcement Training Center, Glynco, GA.

The NC develops and delivers advanced and specialized training programs that are generally not offered by another source to State and local law enforcement. The NC also offers training programs to State and local law enforcement officers which are developed for Federal agencies and delivered at the Federal Law Enforcement Training Center (FLETC) sites located at Glynco, GA and Artesia, NM. Over 50 different programs are available. In 1998, the NC received funding to develop and deliver the small town and rural (STAR) training series. Upon request, over 100 programs have been exported annually throughout the nation to remote locations.

The *STAR training series* focuses on train-the-trainer programs or those aimed at meeting the needs of executives and mid-managers. The series includes:

- Domestic Violence Train-the-Trainer (DVTP)
- Drug Enforcement Train-the-Trainer (DETP)
- Drug Law Enforcement for the Patrol Officer (DLESP)
- Drug Task Force Supervisor's School (DTFSS)
- First Response Training Program (FRTP)
- Hate and Bias Crimes Train-the-Trainer (HBCTP)
- Effective Police Problem Solving (EPPSTP)
- Anti-Terrorism Intelligence Awareness Program (AIATP)

The NC also offers satellite training & online training, for more information see <http://www.fletc.gov/osl/training.htm>

To request and apply for training contact:

National Center for State and Local Law Enforcement Training
Federal Law Enforcement Training Center
1131 Chapel Crossing Rd.
Townhouse 396
Glynco, GA 31524

Phone: 912-267-2345
800-74FLETC

Fax: 912-267-2894

Website: <http://www.fletc.gov/osl>

E-Mail: <mailto:stateandlocaltraining@dhs.gov>

National Drug Intelligence Center



A recent addition to the drug enforcement arsenal is the multi-agency National Drug Intelligence Center (NDIC), Document Exploitation Branch (DEB), located in Johnstown, Pennsylvania. The purpose of the DEB is to provide operational intelligence support to Federal or multi-agency law enforcement task forces by collecting and processing raw drug information seized during law enforcement activities. The NDIC mission is to assist field operations with time sensitive analysis of information obtained through search and seizure warrants, subpoenas, or other enforcement actions. Services include:

- Timely on-site searching and analyzing seized drug-related records;
- Identification of previously unknown criminal suspects and assets;
- Linkage of suspects to other investigations;
- Illustration of complex or hidden relationships from voluminous data including time line analysis and organizational charts;
- Providing information to the client agency by searching intelligence and open-source databases;
- Retrieving computerized evidence, including that which has been hidden, concealed, encrypted, or protected with passwords
- Providing on-site analytical written products outlining and cataloging the new finding and their interrelationships.

Assistance requests should be submitted through the local DEA or FBI office. Agencies with major drug investigations and/or multijurisdictional task forces will be given preference for support. There is no cost to the requesting agency. Funding includes any overtime incurred by the DEB personnel or additional equipment purchases. NDIC staffs make their own travel

arrangements when deploying to the field, to include airline reservations, vehicle rentals, and lodging.

Law enforcement agencies are encouraged to develop a Document Exploitation Team (DocEx). A useful document in creating the DocEx is available from NDIC entitled *Effective Document Exploitation for Law Enforcement*, product number 99-P0310-001. Topics of support offered are:

Drug Trends	Link Analysis
Money Laundering	Sources of Information
Statement Analysis	Telecommunications
Telephone Tolls Analysis	Drugs and Abuse
Effective Briefing Techniques	Flow Charting
Intelligence and Analysis	

The NDIC can be contacted at:

National Drug Intelligence Center
319 Washington Street
5th Floor
Johnstown, PA 15901-1622

Phone: 814-532-4600

814-532- 4601

Fax: 814-532-4690

Website: <http://www.usdoj.gov/ndic>

National Drug Pointer Index

In October 1997, the National Drug Pointer Index (NDPIX) was developed by federal, state, and local law enforcement agencies (LEA) to address the need to share information on drug investigative targets. The NDPIX is a fully automated system that provides participating Federal, State, and local law enforcement agencies with the capability to determine if a current drug investigative target is under active investigation by any other participating agency. The objectives of the NDPIX are to:

- Enhance agent and officer safety;
- Prevent duplication;
- Facilitate increased information sharing and coordination;
- Utilize existing technology to minimize costs; and
- Provide 24-hour/7-day access.

As the managing agency for the NDPIX, the Drug Enforcement Administration (DEA) is actively encouraging Federal, State, and local LEAs to participate in the program. There is no cost to participate in the NDPIX Program. The NDPIX staff will assist law enforcement agencies

with policy and/or technical issues. The National Law Enforcement Telecommunications System (NLETS) is the communications link to the NDPIX.

A participating LEA enters its active investigative target data into NDPIX through NLETS. Within seconds of entering the data, the contributing agency is notified of positive or negative hits. If another participating agency has already entered the same target, that agency also will be notified simultaneously. NDPIX is a pointer system not a query system. Only law enforcement agencies that input data into NDPIX can receive pointer information from other participating agencies. The NDPIX provides an excellent mechanism and opportunity for law enforcement agents/officers to share information. Please contact the NDPIX staff for additional information:

National Pointer Index Staff, W-8200
Drug Enforcement Administration
Washington, DC 20537

Phone: 800-276-5558
202-307-8430
Fax: 202-307-8719

National Highway Traffic Safety Administration



The National Highway Traffic Safety Administration (NHTSA) offers a variety of free training programs related to traffic law enforcement. In many situations traffic enforcement has solved major crimes, intercepted drug trafficking, and resulted in the confiscation of significant amounts of drugs, guns, vehicles, and money.

For example, the arrest which resulted in the conviction of Timothy McViegh was made by Trooper Charlie Hanger, Oklahoma State Police, within an hour of the April 19, 1995 bombing of the Alfred P. Murrah Federal Building in Oklahoma City. The stop and resulting arrest was predicated upon a traffic violation. A variety of training programs are available to small town and rural law enforcement agencies by contacting the respective State Governor's Highway Safety representative, one of 10 NHTSA regional offices, or by contacting NHTSA Headquarters.

A publication and a training program that will benefit counterdrug operations are the *Law Enforcement Public Information* booklet and workshop. These can be requested through the State or regional NHTSA representatives, or by contacting:

Police Traffic Services Division
National Highway Traffic Safety Administration
Room 5130 NTS-13
400 7th Street, S.W.
Washington, DC 20590

Phone: 202-366-9785
 Fax: 202-366-7721
 Website: www.nhtsa.dot.gov

Another very useful series of manuals will benefit departments of various types and sizes in determining what their personnel levels should be, and how personnel should be distributed. The manuals were prepared for NHTSA by the Traffic Institute at Northwestern University, and entitled *Police Personnel Allocation Manual*. When ordering, indicate which type of specialized police manual is needed from the following list:

- *Police Personnel Allocation Manual for Sheriffs' Departments*
- *Police Personnel Allocation Manual for Municipal Police Departments*
- *Police Personnel Allocation Manual for State-Wide Agencies*
- A companion manual for each group is called the *User's Guide*

Ten NHTSA Regional Offices serve law enforcement throughout the United States. They consist of:

National Highway Traffic Safety Administration Regions

Region	State	Address	Telephone Fax Number
I	Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont	Transportation Systems Center Kendall Square Code 903 Cambridge, MA 02142	(617) 4943427 (617) 494-3646
II	New Jersey, New York, Puerto Rico, Virgin Islands	Suite 204 222 Mamaroneck Ave White Plains, NY 10605	(914) 682-6162 (914) 682-6239
III	Delaware, District of Columbia, Maryland, Pennsylvania, Virginia, West Virginia	10 South Howard Suite 4000 Baltimore, MD 21201	(410) 962-0077 (410) 962-2770
IV	Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee	Atlanta Federal Center 61 Forsyth St, SW Suite 17T30 Atlanta, GA 30303	(404) 562-3739 (404) 562-3763

	Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin	19900 Governor's Dr Suite 201 Olympia Fields, IL 60461	(708) 503-8822 (708) 503-8991
VI	Arkansas, Indian Nations, Louisiana, New Mexico, Oklahoma, Texas	819 Taylor St Room 8A38 Forth Worth, TX 76102-6177	(816) 822-7233 (816) 822-2069
VII	Iowa, Kansas, Missouri, Nebraska	P.O. Box 412515 Kansas City, MO 64141	(816) 822-7233 (816) 822-2069
VIII	Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming	555 Zang St Room 430 Denver, CO 80228	(303) 969-6917 (303) 969-6294
IX	American Samoa, Arizona, California, Guam, Hawaii, Nevada, Northern Marianas	201 Mission St Suite 2230 San Francisco, CA 94105	(415) 744-3089 (415) 744-2532
X	Alaska, Idaho, Oregon, Washington	3140 Jackson Federal Building 915 Second Ave Seattle, WA 98174	(206) 220-7640 (206) 220-7651

National Institute of Corrections

The National Institute of Corrections (NIC) is a small agency within the U.S. Department of Justice, Federal Bureau of Prisons that provides assistance to Federal, State and local law enforcement agencies throughout the U.S. and its commonwealths and territories, that have adult correctional or jail facilities. NIC also provides leadership to influence correctional policies, practices, and operations nationwide in areas of emerging interest and concern to correctional executives and practitioners as well as public policy makers. Training, technical assistance, and information services are available at no cost. Training programs are offered in the areas of correctional leadership, jail management, prison management, offender management, and training for trainers. The training is available in three formats:

- **Classroom-based Training Programs-** conducted at the NIC's training facilities in Longmont, Colorado, or partnership sites nationwide
- **Workshops-** conducted at professional corrections conferences
- **Satellite and Internet Broadcasts-** of videoconferences and distance learning programs

Technical Assistance- Information services provides research assistance and document delivery for correctional policy makers, practitioners, elected officials, and others interested in corrections issues.

Resources- NIC has produced or supported the preparation of hundreds of corrections-related publications

To obtain training information or technical assistance contact:

National Institute of Corrections
1960 Industrial Circle Longmont, Colorado 80501

Phone: 800-995-6429

303-682-0382

Fax: 303-682-0469

Website: www.nicic.org

National Security Agency

Security issues related to State and local law enforcement are a concern to the National Security Agency (NSA). NSA primarily addresses national and international security matters; however, they have developed drug enforcement training materials and publications for State and local law enforcement dealing with one of the lessons learned from the Branch Dravidian raid in Waco, Texas, that being the need for operational security (OPSEC). At no charge to the law enforcement agency, training is available by contacting:

National Security Agency
OPSEC Education Division
Fort George G. Meade, MD 20755-6000

Website: www.nsa.gov

Operation Alliance

The primary function of Operation Alliance is to unite state and local law enforcement agencies and military support from components of the Active, Reserve, and National Guard forces with the federal law enforcement agencies having drug enforcement responsibilities. The purpose of the alliance is to provide coordinated support to interdiction efforts along the Southwest Border involving the states of Arizona, California, New Mexico, and Texas.

A Translation Cell is located at Operation Alliance, for the use of drug law enforcement agencies needing assistance in translating Title III tapes, videos, and case related documents. Assistance must be requested on agency letterhead and directed to the Senior Tactical Coordinator. The letter must contain the following information:

- There must be a clear drug nexus. The cell can only be used to translate information on drug related cases.
- The deadline for completion of the translation must be contained in the letter.

- Tapes, videos, or documents to be transcribed must be case specific and related to an on-going investigation.
- The approximate length of the recording(s).

Requests for translation assistance from the Translation Cell are prioritized as follows: multi-agency request from within a HIDTA geographic area; single-agency request within a HIDTA geographic area; multi-agency request not within HIDTA geographic area; and single-agency request not within a HIDTA geographic area.

To qualify for transcription and translation, the tapes, documents or videos must consist of a minimum of 50% foreign language. Requesting agencies may not submit more than 25 tapes at a time. The requesting agency must screen, prioritize, prepare an index of the tapes and ensure the quality of the tapes forwarded to the translation cell. The index should include the names of the speakers and the length of conversations or meetings on the tape. No original audio or video tapes or other original evidence should be submitted to the Translation Cell.

Translation cell personnel will not certify transcripts, nor will they be used as court witnesses. It is the responsibility of the requesting agency to ensure the accuracy of the translation and the transcript and to provide a related courtroom witness. Operation Alliance can be contacted by calling or writing:

Operation Alliance
P.O. Box 8051
El Paso, TX 79908

Phone: 915-724-3300
Fax: 915-724-3327
Translation Cell: 915-724-3310

In addition to interdiction support, other resources and assistance available to small town and rural law enforcement agencies include:

Post Seizure Analysis Team - A team of experts is available to assist with identifying hidden assets and other assets that may be obscure, yet related to the seized asset. The assistance is available by contacting:

High Intensity Drug Trafficking Area
Post Seizure Analysis Team
P.O. Box 4087
Austin, TX 78773-0001

Phone: 512-424-2660
Fax: 512-424-2690
Website: www.whitehousedrugpolicy.gov/enforce/hidta.html

Project North Star

Project North Star is a bi-national, multi-agency forum consisting of representatives of law enforcement agencies from Canada and the United States. The mandate of Project North Star is to enhance existing communication, cooperation and partnerships between Canadian and American law enforcement personnel. It strives to provide an orderly method for local, state/provincial and federal law enforcement agencies, and associations, to voluntarily coordinate their efforts so as to expand and enhance multi-agency operations and avoid unwarranted duplication and accidental interference between independent operations. It enhances local, regional and coast to coast cross border networking, intelligence, and targeting, prosecution, training and coordinated planning. Project North Star promotes the exchange of “best practices” and a more effective utilization of assets and resources. It collectively addresses border related crime and security issues and present consensus positions to support decision making by the leadership of government agencies and entities. For more information contact:

Project North Star
4455 Genesee St
Cheekawaga, NY 14225

Phone: **716-626-2336**
Fax: 716-626-2347

Regional Information Sharing System

The Regional Information Sharing Systems (RISS) program is an innovative, federally-funded program designed to support law enforcement and criminal justice efforts to combat organized criminal activity, drug trafficking, criminal gangs, violent crime, and to promote officer safety. RISS consists of six regional centers that share intelligence and coordinate efforts against criminal networks that operate in many locations across jurisdictional boundaries. The regional centers - MAGLOCLLEN, MOCIC, NESPIN, RMIN, ROCIC, and WSIN - provide criminal justice member agencies in all 50 states, Puerto Rico, Guam, and parts of Canada with a broad range of intelligence and investigative support services.

These services include centralized criminal intelligence databases with connectivity among participating law enforcement, criminal justice agencies, and the RISS Centers using the secure RISS Nationwide Intelligence Network. Also available are strategic and tactical analytical products, confidential funds, and specialized investigative equipment for loan and training. Equipment available includes handheld radios, dialed number registers, and other technical equipment. Analytical products include link analysis, toll analysis, and other related analysis. The secure RISS Nationwide Intelligence Network is comprised of five major components: 1) the RISS secure intranet; 2) each individual RISS Center’s website; 3) the criminal intelligence database pointer system, known as RISS Intel; 4) the RISS national gang database, known as RISS Gang; and 5) the RISS investigative leads bulletin board, known as RISS Leads.

The RISS Intel database contains information pertaining to individuals, business, and organized crime groups which are known to be, or suspected of, engaging in criminal activity. RISS Gang is a crime-specific database used to collect information of gangs and gang members. RISS Leads is a collaborative computer server, often called a bulletin board system (BBS) or a news group server. This allows law enforcement / criminal justice agencies to post information on the secure RISS Leads BBS regarding a particular case or other law enforcement issue.

Regional Information Sharing System Centers

<http://www.ir.com/riss>

State	Address	Telephone Number Fax Number
Mid- States Organized Crime Information Center (MOCIC)		
Illinois, Iowa, Kansas, Minnesota, Missouri, Nebraska, North Dakota, South Dakota, Wisconsin	1610 East Sunshine, Suite 100 Springfield, MO 65804-1313	800-846-6242 (417) 883-4383 (417) 881-7120
Middle Atlantic-Great Lakes Organized Crime Law Enforcement Network (MAGLOCLEN)		
Delaware, Indiana, Maryland, Michigan, New Jersey, New York, Ohio, Pennsylvania	140 Terry Drive, Suite 100 Newtown, PA 18940	(800) 345-1322 (215) 504-4910 (215) 504-4930
New England State Police Information Network (NESPIN)		
Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont	124 Grove St, Suite 105 Franklin, MA 02038	(800) 343-5682 (508) 528-8200 (508) 528-5164
Regional Organized Crime Information Center (ROCIC)		
Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Mississippi, North Carolina, Oklahoma, South Carolina, Tennessee, Texas, Virginia, West Virginia	545 Marriott Dr, 850 Nashville, TN 37214	800-238-7985 (615) 871-0013 800-366-3658
Rocky Mountain Information Network (RMIN)		
Arizona, Colorado, Idaho, Montana, Nevada, New Mexico, Utah, Wyoming	228 North Central Avenue Suite 1000 Phoenix, AZ 85004-1027	800-821-0640 (602) 351-2320 (602) 351-2330
Western States Information Network (WSIN)		
Alaska, California, Hawaii, Oregon, Washington	P.O. Box 903198 Sacramento, CA 94203-1980	800-952-5258 (916) 263-1166 (916) 263-1180

State and Local Law Enforcement Agencies

Surplus equipment and excess property are frequently available from other enforcement agencies. Vehicles, weapons, radio equipment, computers, protective masks, and other technical equipment are available to government agencies. In some instances this type of equipment is available just by asking for it. This brings to mind a conversation with a rural Sheriff from Montana. Several years ago, he was faced with the need for special and technical law enforcement equipment, yet he had no funds. He informed the NC staff that the *Law Enforcement Resource Guide* was incomplete. He said he had the least expensive method and it took no time at all to get results. He sent out a message through the National Law Enforcement Telecommunications System (NLETS) to the adjacent States and local jurisdictions. The message read:

“I have a small department, no funds, and a need for basic police equipment. For example, I need shotguns, radios, handguns, and other special and technical equipment.”

The Sheriff had such an overwhelming response that he was selective and acquired only the best equipment.

United States General Accounting Office, Office of Special Investigations



The United States General Accounting Office, Office of Special Investigations, has produced an *Investigators' Guide to Sources of Information*. The publication (GAO/OSI-92-1) contains hundreds of sources of information and lists the types of information these sources provide. The guide is divided into five sections: business, finance, people, property, and electronic data bases, and provides excellent tips on how to track information. Requests for copies of the publication should be

directed as follows:

Director
Office of Special Investigations
U.S. General Accounting Office
441 G Street NW, Room 6K 175
Washington, DC 20548

Phone: 800-424-5454

202-512-7455

Fax: 202-371-2442

Website: <http://www.gao.gov>

United States Secret Service - Electronic Evidence



The United States Secret Service (USSS), International Association of Chiefs of Police (IACP), and National Institute of Justice (NIJ) have developed the free booklet, *Best Practices for Seizing Electronic Evidence*. It provides a basic understanding of key technical and legal factors regarding searching and seizing electronic storage devices and media. It has been specifically designed to be used in the field, is a quick reference, and displayed on durable plastic coated pages. The booklet includes recognizing potential evidence, preparing for the search and/or seizure, conducting the search and/or seizure, other electronic storage devices, and tracing an Internet email.

To obtain a copy of the *Best Practices For Seizing Electronic Evidence* booklet, contact a USSS Field Office or download a copy from the following websites:

http://www.secretservice.gov/electronic_evidence.shtml

Volpentest HAMMER Training and Education Center

HAMMER, located in Richland, Washington, began as a hands-on training center for emergency response personnel, firefighters, and other industrial workers who operate in and around hazardous materials. This includes employees at the Hanford Nuclear Reservation, Department of Energy (DOE). HAMMER is unique because it offers life-sized training props including overturned rail cars and a multi-story burn building that can be used in lifesaving hands-on training scenarios and exercises. HAMMER was built adjacent to a DOE firearms range and security training complex. In 1998, these facilities were incorporated into HAMMER and renamed the Law Enforcement and Security Training Center. With this addition, HAMMER provides a one-of-a-kind national asset for federal, state, and local law enforcement agencies. Law enforcement personnel can conduct realistic and hands-on training for Incident Command System (ICS) scenarios and special weapons and tactics (SWAT) exercises while using traditional classroom and firearms training. Training at HAMMER is only limited to the imagination of the agency instructor, and HAMMER staff will work with participating agencies to meet their training needs. Additionally, HAMMER can fully support weapons of mass destruction (WMD) and chemical and biological warfare (CBW) training scenarios and exercises. A nominal fee is charged to use the props and ranges. All training at HAMMER can be delivered via technology supported learning capabilities. To obtain information for the use of the facility or technical assistance contact:

Volpentest HAMMER Training and Education Center
Law Enforcement Training Program
2890 Horn Rapids Road
Richland, WA 99352

Phone: **509-372-3143**

Fax: 509-373-6722

Website: www.hammertraining.com

2

MILITARY RESOURCES



For the purpose of describing resources for this booklet, the term *military* includes active or reserve components of the Department of Defense (DOD) and the United States Coast Guard (USCG), Department of Transportation. The USCG is not part of the DOD during peace time. However, under a declaration of war the USCG is placed under the control of the DOD. For simplicity and discussion purposes, the USCG is included in the discussion regarding military resources. Resources which are available include personnel, equipment, aircraft, and moving equipment. The National Guard (NG) provides the bulk of assistance to state and local agencies, particularly for counterdrug operations.

ACTIVE FORCES

Equipment, personnel, and aircraft are available to law enforcement agencies. However, active units are relatively slow to respond, require extensive lead time, and experience problems with the utilization of Title 10, United States Code (USC) personnel in support of State and local agencies. Title 10 deals with active duty or federalized members of the armed forces.

Joint Task Force Six

Joint Task Force Six (JTF-6), headquartered in El Paso, Texas, is a support organization comprised of Title 10 military forces focused on drug interdiction. Originally JTF-6 focused on the southwest border. On January 26, 1995, the DOD broadened the scope of JTF-6 to include individual Drug Law Enforcement Agencies not located within a High Intensity Drug Trafficking Area (HIDTA), including the lower 48 States.

JTF-6 can deploy staff to assist local law enforcement for counterdrug missions if the area of operation is on public lands or, if private lands are involved, a memorandum of understanding authorizes them access to the land. Training and support available from JTF-6 includes intelligence analysis, observation and reconnaissance, aviation operations, dive support, imagery, engineer support, linguistics, communications, integrated planning, mobile training teams, and sensor operations. JTF-6 can be contacted at:

Headquarters, JTF-6
Building 11603, Biggs AAF
Fort Bliss, TX 79916-0058

Phone: 915-568-8415
1-800-525-6864
Fax: 915-568-8159

Law Enforcement Support Office



The Law Enforcement Support Office (LESO) has been created to assist law enforcement agencies in acquiring excess and surplus military property in their pursuit of counterdrug activities. With the downsizing of the military and the closing of military bases, equipment of all types is available at no charge. In most cases, however, the State or local law enforcement agency will be responsible for transportation or shipping costs. Equipment available at no cost includes computers, desks, and other office equipment, vehicles, military clothing, including flight suits and camouflage uniforms; helicopters, and many other types of equipment. Communicate with the LESO at:

Law Enforcement Support Office
Defense Logistics Agency
8725 John J. Kingman Road, Suite 3421
Fort Belvoir, VA 22060-6221

Phone: 800-532-9946
Fax: 703-767-3083
Website: www.leso.hq.dla.mil

Military Working Dog Teams

Military Working Dog Teams (MWDT) are available to support law enforcement agencies for counterdrug and bomb related activities which could lead to criminal action. This support is intended to serve as intermittent assistance or augmentation to law enforcement. Handlers and the dog serve as a team.

The MWDTs are located at most military bases throughout the United States. Requests can be made directly to an Installation Commander, to a Law Enforcement Support Office (LESO), or the Military Working Dog Executive Agency (MWDEA) located at Lackland Air Force Base. In most cases, funding will be provided by the Department of Defense. Points of contact for acquiring the MWDT service are:

Headquarters Air Force Security Forces Center
ATTN: SFOP
1720 Patrick Street
Lackland AFB, TX 78236-5226

Counterdrug: 210-671-0893
Explosive Detection: 210-671-1308

Surplus and Excess Dogs: 800-531-1066
Phone: 877-273-3098
Fax: 210-671-0721
Website: <http://dodmwd.lackland.af.mil/excess.htm>

3 NATIONAL GUARD

Counterdrug Coordinator

Each State and territory has a Counterdrug Coordinator (CDC) assigned to assist law enforcement in gaining access to military equipment, training, and support. Annually, the CDC prepares a budget in April and May for the next fiscal year while forecasting support requested by State and local agencies. To increase the chances of receiving support from the National Guard, law enforcement agencies are encouraged to submit written requests for inclusion in the budget. However, short-term or emergent support is available to law enforcement agencies without a budget submission. The CDC is the channel by which military support should be requested from any and all branches of the Armed Forces. CDC's throughout the United States and territories are listed below.

Counter Drug Coordinators State Level

State	Mailing Address E-mail Address	Phone	Fax
Alabama	Counterdrug Coordinator 1750 Congressman Dickinson P.O. Box 3711 Montgomery, AL 36109-0711 mailto:AL-CD@cdmail.ngb.army.mil	(334) 213-7658	(334) 213-7712
Alaska	Counterdrug Coordinator Bldg. 60802, Camp Carroll P.O. Box 5800 Fort Richardson, AK 99505-5800 mailto:AK-CD@cdmail.ngb.army.mil	(907) 428-3617	(907) 428-3947
Arizona	Counterdrug Coordinator 5636 E McDowell Rd. Phoenix, AZ 85008-3495 mailto:AZ-CD@cdmail.ngb.army.mil	(602) 267-2623	(602) 267-2474
Arkansas	Counterdrug Coordinator Camp Joseph T. Robinson DOMS-CD, Bldg.16412 W. 17 th St North Little Rock, AR 72199-9600 mailto:AR-CD@cdmail.ngb.army.mil	(501) 212-5492	(501) 212-5479

California	Counterdrug Coordinator 0293 Rockingham Dr. Sacramento, CA 95827-2521 mailto:CA-CD@cdmail.ngb.army.mil	(916) 854-3715	(916) 854-3834
Colorado	Counterdrug Coordinator 55 S. Potomac St. Aurora, CO 80012-1320 mailto:CO-CD@cdmail.ngb.army.mil	(303) 677-8303 x. 3712	(303) 360- 3916
Connecticut	Counterdrug Coordinator 360 Broad St. Hartford, CT 06105-3795 mailto:CT-CD@cdmail.ngb.army.mil	(860) 493-2723	(860) 493-2784
Delaware	Counterdrug Coordinator First Regiment Rd. Wilmington, DE 19808-2191 mailto:DE_CD@cdmail.ngb.army.mil	(302) 326-7085	(302) 994-7252
District of Columbia	Counterdrug Coordinator 2001 E. Capitol St. Washington, DC 20003-1719 mailto:DC-CD@cdmail.ngb.army.mil	(202) 685-9726	(202) 9720
Florida	Counterdrug Coordinator POMSO-CD 2305 State Rd. # 207 St. Augustine, FL 32086-1008 mailto:FL-CD@cdmail.ngb.army.mil	(904) 823-0438	(904) 823-0442
Georgia	Counterdrug Coordinator JOPS-CD 1651 Perry St Bldg. 826 Dobbins AFB, GA 30069-5009 mailto:GA-CD@cdmail.ngb.army.mil	(770) 919-3473	(770) 919-3482
Guam	Counterdrug Coordinator 622 E Harmon Ind. Pk. Rd Ft. Juan Muna Tamuning, Guam 96911-4421 mailto:GU-CD@cdmail.ngb.army.mil	(671) 472-7588	(671) 472-7586
Hawaii	Counterdrug Coordinator 3949 Diamond Head Rd. Honolulu, HI 96816-4495 mailto:HI-CD@cdmail.ngb.army.mil	(808) 732-0209	(808) 735-0532
Idaho	Counterdrug Coordinator 4736 Kennedy St , Bldg. T-927 Boise, ID 83705-8135 mailto:ID-CD@cdmail.ngb.army.mil	(208) 422-3530	(208) 422-3531

Illinois	Counterdrug Coordinator 1301 N. McArthur Blvd Camp Lincoln Springfield, IL 62702-2399 mailto:IL-CD@cdmail.ngb.army.mil	(217) 761-2728	(217) 761-3499
Indiana	Counterdrug Coordinator 3766 W. Morris St. Indianapolis, IN 46241 mailto:IN-CD@cdmail.ngb.army.mil	(317) 486-8291	(317) 486-8323
Iowa	Counterdrug Coordinator 7700 NW Beaver Dr Johnston, IA 50131-1902 mailto:IA-CD@cdmail.ngb.army.mil	(515) 252-4606	(515) 252-4738
Kansas	Counterdrug Coordinator P.O. Box 19012, Bldg 684 Forbes Field Pauline, KS 66619-0012 mailto:KS-CD@cdmail.ngb.army.mil	(785) 862-0001	(785) 862-0004
Kentucky	Counterdrug Coordinator 5751 Brair Hill Rd. Bldg. 28 Lexington, KY 40512-4063 mailto:KY-CD@cdmail.ngb.army.mil	(859) 293-4142	(859) 293-4147
Louisiana	Counterdrug Coordinator LANG-PTO-CD Bldg. 35, Jackson Barracks New Orleans, LA 70146-0330 mailto:LA-CD@cdmail.ngb.army.mil	(504) 278-8556	(504) 278-8552
Maine	Counterdrug Coordinator HQ MEARNG Camp Keyes Augusta, ME 04333-0033 mailto:ME-CD@cdmail.ngb.army.mil	(207) 626-4416	(207) 626-4531
Maryland	Counterdrug Coordinator 29 th Division St 5 th Regiment Armory Baltimore, MD 21201-2288 mailto:MD-CD@cdmail.ngb.army.mil	(410) 576-6135	(410) 576-6122
Massachusetts	Counterdrug Coordinator 50 Maple St. Milford, MA 01757-3604 mailto:MA-CD@cdmail.ngb.army.mil	(508) 233-6804	(508) 223-6831

Michigan	Counterdrug Coordinator 2500 S Washington Ave Lansing, MI 48913-5101 mailto:MI-CD@cdmail.ngb.army.mil	(517) 483-5896	(517) 483-5822
Minnesota	Counterdrug Coordinator MNAG-MSO-CDC 20 W 12 th St St. Paul, MN 55155-2098 mailto:MN-CD@cdmail.ngb.army.mil	(651) 282-4147	(651) 282-4021
Mississippi	Counterdrug Coordinator NGMS-OTO-DS 550 Keyway Dr. Flowood, MS 39233 mailto:MS-CD@cdmail.ngb.army.mil	(601) 313-1670	(601) 313-1673
Missouri	Counterdrug Coordinator MONG Counterdrug Program 2302 Militia Dr. Jefferson City, MO 65101-1203 mailto:MO-CD@cdmail.ngb.army.mil	(573) 638-9599	(573) 526-4546
Montana	Counterdrug Coordinator Montana National Guard Counterdrug Coordinator P.O. Box 4789 Helena, MT 59604 mailto:MT-CD@cdmail.ngb.army.mil	(406) 324-3178	None Listed
Nebraska	Counterdrug Coordinator POMSO-CD 1300 Military Rd. Lincoln, NE 68508-1090 mailto:NE-CD@cdmail.ngb.army.mil	(402) 458-1132	(402) 458-1128
Nevada	Counterdrug Coordinator 685 East Plumb Ln. Reno, NV 89502 mailto:NV-CD@cdmail.ngb.army.mil	(775) 348-9724	(775) 884-8402
New Hampshire	Counterdrug Coordinator 4 Pembroke Rd Concord, NH 03301-5353 mailto:NH-CD@cdmail.ngb.army.mil	(603) 227-1572	(603) 227-1572

New Jersey	Counterdrug Coordinator POTP-CDTF Bldg. 3650 Saylor's Pond Rd. Ft. Dix, NJ 08640-7600 mailto:NJ-CD@cdmail.ngb.army.mil	(609) 562-0812	(609) 562-0813
New Mexico	Counterdrug Coordinator P.O. Box 5610 Albuquerque, NM 87185-5610 mailto:NM-CD@cdmail.ngb.army.mil	(505) 846-1031	(505) 853-1483
New York	Counterdrug Coordinator 109 th AG 1 Air National Guard Rd. Scotia, NY 12302-9752 mailto:NY-CD@cdmail.ngb.army.mil	(518) 786-3477	(518) 786-3462
North Carolina	Counterdrug Coordinator 4105 Reedy Creek Rd. Raleigh, NC 27607-6410 mailto:NC-CD@cdmail.ngb.army.mil	(919) 664-6322	(919) 664-6050
North Dakota	Counterdrug Coordinator Fraine Barracks Rd. Bldg. 040 P.O. Box 5511 Bismarck, ND 58502-5511 mailto:ND-CD@cdmail.ngb.army.mil	(701)333-2050	(701) 333-2048
Ohio	Counterdrug Coordinator AGOH-PA 2825 W. Dublin Granville Rd. Columbus, OH 43235-2789 mailto:OH-CD@cdmail.ngb.army.mil	(614) 336-6426	(614) 336-7299
Oklahoma	Counterdrug Coordinator OK-POT-MS-CD 3501 Military Circle NE Oklahoma City, OK 73111-4398 mailto:OK-CD@cdmail.ngb.army.mil	(405) 228-5043	(405) 228-5610
Oregon	Counterdrug Coordinator P.O. Box 12889 Salem, OR 97309-0889 mailto:OR-CD@cdmail.ngb.army.mil	(503) 584-3938	(503) 584-3238
Pennsylvania	Counterdrug Coordinator Ft. Indiantown Gap Bldg. 8-64 Iland Ave. Annville, PA 17003-5002 mailto:PA-CD@cdmail.ngb.army.mil	(717) 861-2482	(717) 861-8225

Puerto Rico	Counterdrug Coordinator P.O. Box 9023786 Gen. Esteves St # 100 Stop 3 ½ San Juan, PR 00901-2104 mailto:PR-CD@cdmail.ngb.army.mil	(787) 977-4867	(787) 977-4887
Rhode Island	Counterdrug Coordinator 570 Read School House Rd. Coventry, RI 02816-8714 mailto:RI-CD@cdmail.ngb.army.mil	(401) 392-0827	(401) 392-0831
South Carolina	Counterdrug Coordinator TAG-CS-CD 1 National Guard Rd. Stop 24 Columbia, SC 29201-4766 mailto:SC-CD@cdmail.ngb.army.mil	(803) 806-1559	(803) 806-1556
South Dakota	Counterdrug Coordinator SDMSCA-CD 2823 W Main St. Rapid City, SD 57702-8186 mailto:SD-CD@cdmail.ngb.army.mil	(605)737-6723	(605) 737-6556
Tennessee	Counterdrug Coordinator Volunteer Trng. Site, Bldg. 603 Fitzhugh, Blvd. Smyrna, TN 37167-2091 mailto:Tn-CD@cdmail.ngb.army.mil	(615) 355-3901	(615) 355-3927
Texas	Counterdrug Coordinator P.O. Box 5218 Bldg. 10 Camp Mabry Austin, TX 78763-5218 mailto:TX-Cd@cdmail.ngb.army.mil	(512) 782-5154	(512) 782-5144
Utah	Counterdrug Coordinator 12953 S Minuteman Dr Draper, UT 84020-1776 mailto:UT-CD@cdmail.ngb.army.mil	(801) 523-4153	(801) 523-4670
Vermont	Counterdrug Coordinator VT NG, Green Mtn. Armory Camp Johnson Colchester, VT 05446-3004 mailto:VT-CD@cdmail.ngb.army.mil	(802) 338-3350	(802) 655-6256

Virginia	Counterdrug Coordinator VAOT-CDC Bldg. 316 Ft. Pickett Blackstone, VA 23824-6316 mailto:VA-CD@cdmail.ngb.army.mil	(804) 292-8529	(804) 292-8536
Virgin Islands	Counterdrug Coordinator 4031 Lagrande Princesse Lot 1B Christiansted St. Croix, VI 00820-4353 mailto:VI-CD@cdmail.ngb.army.mil	(340) 774-3066	(340) 776-3240
Washington	Counterdrug Coordinator DCSOPS-CDTF Camp Murray, Bldg. 33 Tacoma, WA 98430 mailto:WA-CD@cdmail.ngb.army.mil	(253) 512-8894	(253) 512-8707
West Virginia	Counterdrug Coordinator 610 Dame St St. Albans, WV 25177 mailto:WV-CD@cdmail.ngb.army.mil	(304) 722-7007	(304) 727-5416
Wisconsin	Counterdrug Coordinator 2400 Wright St P.O. Box 8111 Madison, WI 53704-8111 mailto:WI-CD@cdmail.ngb.army.mil	(608) 242-3546	(608) 242-3546
Wyoming	Counterdrug Coordinator 5500 Bishop Blvd. Cheyenne, WY 82009-3320 mailto:WY-CD@cdmail.ngb.army.mil	(307) 772-5259	(307) 772-5052

The state and local information listed above can also be reached at the following website: <http://www.whitehousedrugpolicy.gov/statelocal/appndx9.html>

Through the CDC, personnel and equipment are available from the National Guard in support of counterdrug operations. Personnel are available for long and short term assignments to State and local law enforcement agencies while performing support activities. Duties could include crime analysis, office support, surveillance, transportation, reconnaissance, imagery, and other similar activities. Personnel may be armed for the purpose of self-protection only. For specific use of personnel and equipment consult National Guard Regulation (AR) 500-2/Air National Guard Instruction (ANGI) 10-801. The National Guard is specifically authorized to conduct a vast selection of missions and activities in support of counterdrug operations. Missions include:

- *Liaison* - with law enforcement agencies.
- *Linguistics* - transcription, translation.
- *Intelligence analyst* - establish database at a law enforcement agency.
- *Engineer support* - destroy crack houses, deny access to drug area.
- *Underwater divers* - subsurface inspections of vessel hulls.
- *Eradication* - removal of marijuana plants.
- *Transportation* - aerial, ground, or maritime transport of drug law enforcement personnel, persons in custody, seized property, or contraband.
- *Maintenance* - maintenance of drug law enforcement vehicles in relation to just-completed operation (general maintenance not included).
- *Logistics* - operate temporary field operation base.
- *Communications* - temporary communication stations.
- *Cargo inspection* - support to U.S. Customs and U.S. Postal Service.
- *Reconnaissance Training*.
- *Aerial reconnaissance* - law enforcement officer must be present to determine probable cause if thermal imaging systems are used.
- *Demand reduction* - facilities, speakers in schools, and youth camps.

Digital Mapping Initiative



The National Guard Counterdrug Technologies Office in Atlanta, GA provides extensive digital mapping support to drug law enforcement at no cost.

The NGB-CD Technology Consortium in partnership with the Naval Research Laboratory has developed the Digital Mapping Server (DMS) portal, which allows direct access and mapping support via the Internet.

The DMS portal connects the user to over 800 individual mapping services hosted on over 128 different mapping servers. The Geospatial Information Data Base (GIDB) software is government owned, downloadable and requires no licensing. DMS and GIDB are valuable mapping tools, supporting drug law enforcement and enabling users to produce various free mapping products direct from their own desktop computers.

The Digital Mapping Center (DMC) from Ft. Gillem, GA provides free hard copy and digital customized mapping services, working under the direction of the National Guard Counterdrug Technologies Office. The Digital Mapping Center has produced more than 375,000 maps to drug law enforcement since 1993. Please contact DMC at:

Telephone: (404) 894-0621
(404) 894-0019

E-Mail: <http://ngbcdmaps.gtri.gatech.edu>

Multijurisdictional Counterdrug Task Force Training



The Multijurisdictional Counterdrug Task Force Training (MCTFT) program has been established for the purpose of providing a unique tuition-free, in-depth series of courses covering all aspects of counterdrug law enforcement. This program is nationally responsive and is funded by the Department of Defense (DOD) through the Florida National Guard. Its development office is located at the Southeast Public Safety Institute (SEPSI), St. Petersburg Junior College, in St. Petersburg, Florida. The MCTFT offers over 25 courses designed for Federal, State, and local law enforcement officers to fulfill the training needs of drug unit personnel. Courses range from basic levels for those newly assigned to drug units, advanced levels for experienced drug officers, technical courses for specialized equipment and/or techniques, and courses for command personnel. MCTFT instructors are law enforcement officers currently involved in drug law enforcement. Training is offered throughout the United States and territories. With three months lead-time, free training can be exported to the requesting jurisdiction. MCTFT also offers satellite training and has up-link capabilities. For further information please contact:

Multijurisdictional Counterdrug Task Force Training
St. Petersburg Junior College
3200 34th Street South
St. Petersburg, FL 33711

Phone: [800-243-5550](tel:800-243-5550)
Fax: 800-346-4412
Website: <http://www.mctft.com>
Website: www.dfaf.org
E-Mail: mctft@spcollege.edu

National Interagency Civil-Military Institute



The National Interagency Civil-Military Institute (NICI), a Federally-funded activity of the National Guard Bureau (NGB), was established December 12, 1990, by the Department of Defense (DOD). NICI supports the National Drug Control Strategy by providing free training to law enforcement and military organizations in planning and coordinating joint-counterdrug operations. The Institute also conducts Drug Prevention and Demand Reduction Programs that train military, law enforcement, and community members how to effectively develop and implement community drug prevention action plans to reduce and prevent drug abuse. In 1994, NICI developed a Military Support to Civil Authorities Program that trains military and civilian leaders in the principles of military support in responding to disasters. The Institute, by analyzing tactics and procedures, has established a repository of “lessons learned” that pertain to each of the aforementioned programs. For more information, please contact:

National Interagency Civil-Military Institute
Training Division
P.O. Box 4209
San Luis Obispo, CA 93403-4209

Phone: 800-926-5637

805-782-6753

Fax: 805-782-6745

Website: <http://www.nici.org>

Northeast Counterdrug Training Center

The Northeast Counterdrug Training Center (NCTC), Fort Indiantown Gap, Pennsylvania, was established in October 1998, to provide a no-cost counterdrug training and education center supporting the Northeastern United States. The NCTC is congressionally funded through the Department of Defense (DOD) and is managed by the Pennsylvania National Guard Counterdrug Program.

Innovations to the NCTC in the near future will include the addition of state-of-the-art computerized classrooms, a virtual reality shoot house, the upgrading of the existing raid house and the expansion of the distance learning capability. All instructors at NCTC are subject matter experts selected from the law enforcement community. As always, the quality of training and instruction are paramount to all courses offered by the NCTC. To receive course offerings, contact:

Northeast Counterdrug Training Center
Department of Military and Veterans Affairs
Pennsylvania National Guard
Building 8-65
Fort Indiantown Gap
Annville, PA 17003-5002

Phone: 717-861-2465

Fax: 717-861-2808

Website: <http://www.counterdrug.org>

Northwest Region Training Center

In 1993, the Northwest Region Training Center (NRTC) started by providing assistant instructors to the United States Border Patrol (USBP) for a Survival Spanish course. As a result the NRTC has evolved into a Mobile Training Team (MTT) school with a mission to provide high quality, no cost, export training to law enforcement throughout the United States. To request a MTT to deliver training, a 90 - 120 day advance notice is needed. The NRTC specializes in the delivery of the following courses:

- *Street Survival Spanish* - 2 days
- *Investigative Spanish* - 1 day
- *Recognition of Explosive Devices (Patrol)* - 1 day
- *Recognition of Explosive Devices (Tactical)* - 3 days
- *Tactical Emergency Medical Support* - 3 days
- *Leadership and Ethics for Law Enforcement* - 5 days
- *Basic Rifle Marksmanship M-16* -2 days
- *Basic Rifle Marksmanship - M-14* - 2 days

For more information on the NRTC and related training contact:

Northwest Region Training Center
 North Dakota National Guard
 Attn: AGND-DSMO-CD
 P.O. Box 5511
 Bismarck, ND 58506-5511

Phone: **701-2051**
 Fax: 701-333-2048
 Website: kevin.remington@nd.ngb.army.mil

Regional Counterdrug Training Academy



Since 1992, the Regional Counterdrug Training Academy (RCTA) located at the Naval Air Station (NAS), Meridian, Mississippi, has provided no-cost counterdrug training to thousands of law enforcement officers throughout America. The RCTA is congressionally funded through the Department of Defense (DOD) and is managed by the Mississippi National Guard.

Training is provided by subject matter guest police instructors and is offered tuition-free, with room and board paid by the RCTA. The only expense to law enforcement is the transportation cost to the NAS at Meridian. The RCTA emphasizes practical training, and the facility consists of five classrooms in two buildings, and an eleven-building field training site for practical exercises. To enroll or request a catalog of training, contact:

Regional Counterdrug Training Academy
 219 Fuller Road
 Meridian, MS 39309-5020

Phone: **877-575-1435**
601-679-2063
 Fax: 601-679-2065

4

AVIATION RESOURCES

Fixed-wing and rotary aircraft are readily available to small town and rural law enforcement agencies. With few exceptions, these assets are available for counterdrug operations from a variety of sources. Qualified pilots are screened and cleared for involvement in drug operations. Aircraft are available from the organizations listed below.

Airborne Law Enforcement Association

The Airborne Law Enforcement Association (ALEA) is an international organization dedicated to aviation training and education for law enforcement officers. A membership in this organization offers the law enforcement aviator and non-aviator the opportunity to attend professional courses, clinics, workshops and other presentations designed to provide current and useful technology pertaining to law enforcement aviation operations. Benefits from membership in the ALEA include the *Membership Directory* and a subscription to the bi-monthly magazine, *Air Beat*. At no charge, the ALEA will provide to Federal, State and local law enforcement officers information to access law enforcement aviation resources available in their respective community. This request can be processed by a phone call, fax, or e-mail to the main business office listed below from 8 a.m. to 5 p.m., central time, Monday through Friday, excluding holidays. For additional information about the ALEA, contact:

Airborne Law Enforcement Association
P.O. Box 3683
Tulsa, OK 74101-3683

Phone: 918- 599-0705

Fax: 918-583-2353

Website: <http://www.alea.org>

E-Mail: <mailto:homeoffice@alea.org>

C-26B Fixed-Wing Aircraft

Through their Counterdrug operations, the Air National Guard has fielded 10 sensor equipped C-26B aircraft throughout the United States. These are civilian twin turboprop (Metroliner) type aircraft modified to carry a variety of military and civilian surveillance systems. Their missions include:

- *Aerial photography* - low and medium altitude photography including color up to 4.5" x 4.5", black and white up to 4.5" x 4.5".

- *Infrared and TV Surveillance* - daytime surveillance and night IR surveillance recorded on standard VHS tape.
- *Command and Control* - communication capabilities include FM, VHF, HF, and UHF through a Wulfsberg radio.

These aircraft also carry a full set of radios, video and audio recorders, and have sufficient room for several agents to ride along on the mission. A computerized map display linked to the global positioning system (GPS) ensures speed and precision. A 5,500 foot runway is necessary to accommodate this aircraft.

C-26B aircraft and their highly trained crews are available by simply sending a request. There is no cost to the requesting department when the mission has a drug nexus. Requests for the C-26B support should meet the following requirements:

- Be on law enforcement agency letterhead.
- Include a statement that the request is drug related.
- Identify areas of interest to include maps; coordinates using a GPS, if possible; suspense date; and description of area.
- List a point of contact including name, address, telephone, pager, and fax number.

A courtesy copy of the written request should be sent or faxed to the C-26B crew.

C-26B Aircraft States		
Location	Telephone	Fax
Alabama	334-394-7417	334-284-9275
Arizona	520-295-6244	520-295-6572
California	209-559-5180	209-559-9424
Florida	904-741-7186	904-741-7189
Mississippi	601-484-9813	601-484-9684
New Mexico	505-846-7596	505-846-1481
New York	518-344-2544	518-344-2067
Texas	281-929-2105	281-929-2109
Washington	509-247-7803	509-247-7803
Wisconsin	608-245-4597	608-245-4416

Civil Air Patrol

The U.S. Congress created the Civil Air Patrol (CAP) in 1941 as a nonprofit Federal corporation and volunteer service organization with three primary missions: emergency services, aerospace education, and cadet programs. In 1986, the Harkin Bill added support of law enforcement to CAP's mission thereby authorizing CAP counterdrug activities. This resulted in a formal

agreement between CAP, United States Air Force (USAF), and the U.S. Customs Service (USCS) to perform aerial reconnaissance along U.S. borders and coast lines. In 1989, the agreement was expanded to include the Drug Enforcement Administration (DEA) and the U.S. Forest Service (USFS) whereby CAP provides aerial reconnaissance for detection of illicit drugs. Through the Department of Defense (DOD), CAP receives over \$3 million per annum for counterdrug operations.

All counterdrug crew members have passed an FBI background investigation, must have at least 2 years in the CAP, must be mission qualified for counterdrug and/or emergency services operations, and are screened and trained by the USCS and DEA. The types of counterdrug missions and activities in which the CAP is authorized to participate include:

- *Airborne reconnaissance* - reconnaissance to locate and map clandestine landing areas and marijuana plants and fields, reconnaissance of coastal and border crossing areas, and aerial photography.
- *Transportation* - personnel and critical assets including evidence, documents, witnesses, controlled deliveries, and parts.
- *Communications* - airborne relay, ground-based radio support.

CAP resources are available for counterdrug activities at no cost to the requesting agency. Requests for support should be directed to the CAP Wing Counterdrug Officer. Special inquiries can be coordinated through:

Chief, Counterdrug Operations
Headquarters, Civil Air Patrol/DOC
105 South Hansell Street
Maxwell Air Force Base, AL 36112

Phone: 1-888-211-1812
Fax: 334-953-4242
Website: <http://www.CAP.gov>

Defense Logistics Agency



The Defense Logistics Agency (DLA) offers aircraft aviation fuel at the Department of Defense (DOD) contracted rate to State and local law enforcement. Over 500 commercial airports provide the DOD rate for fuel. The aviation mission must be counterdrug related. For additional information contact:

Headquarters, Defense Energy Support Center
INTO-PLANE Branch
Attention: DESC-PH
8725 John Kingman Road, Suite 4850
Fort Belvoir, VA 22060-6221

Phone: 800-286-7633
 703-767-9677
 Fax: 703-767-8506
 Website: <http://www.desc.dla.mil>
 E-Mail: <mailto:dschmidt@desc.dla.mil>



Excess and Surplus Helicopters

A very limited number of free flyable and non-flyable helicopters are available from the Department of Defense. Two types of helicopters are currently available: UH-1 (Huey) and the OH-58 A/C (Jet Ranger). In order to receive flyable aircraft, the requesting agency must have the following:

- Qualified pilots for the aircraft requested
- Certified maintenance personnel
- Operational aviation unit
- Established counterdrug program

To request both flyable and non-flyable helicopters, a written request must be submitted through the State Surplus Office (SSO) for approval. **The National Guard Counterdrug Coordinator located in each State can assist with identifying the SSO.**

Counter Drug Coordinators State Level

State	Mailing Address E-mail Address	Phone	Fax
Alabama	Counterdrug Coordinator 1750 Congressman Dickinson P.O. Box 3711 Montgomery, AL 36109-0711 mailto:AL-CD@cdmail.ngb.army.mil	(334) 213-7658	(334) 213-7712
Alaska	Counterdrug Coordinator Bldg. 60802, Camp Carroll P.O. Box 5800 Fort Richardson, AK 99505-5800 mailto:AK-CD@cdmail.ngb.army.mil	(907) 428-3617	(907) 428-3947
Arizona	Counterdrug Coordinator 5636 E McDowell Rd. Phoenix, AZ 85008-3495 mailto:AZ-CD@cdmail.ngb.army.mil	(602) 267-2623	(602) 267-2474

Arkansas	Counterdrug Coordinator Camp Joseph T. Robinson DOMS-CD, Bldg.16412 W. 17 th St North Little Rock, AR 72199-9600 mailto:AR-CD@cdmail.ngb.army.mil	(501) 212-5492	(501) 212-5479
California	Counterdrug Coordinator 0293 Rockingham Dr. Sacramento, CA 95827-2521 mailto:CA-CD@cdmail.ngb.army.mil	(916) 854-3715	(916) 854-3834
Colorado	Counterdrug Coordinator 55 S. Potomac St. Aurora, CO 80012-1320 mailto:CO-CD@cdmail.ngb.army.mil	(303) 677-8303 x. 3712	(303) 360- 3916
Connecticut	Counterdrug Coordinator 360 Broad St. Hartford, CT 06105-3795 mailto:CT-CD@cdmail.ngb.army.mil	(860) 493-2723	(860) 493-2784
Delaware	Counterdrug Coordinator First Regiment Rd. Wilmington, DE 19808-2191 mailto:DE_CD@cdmail.ngb.army.mil	(302) 326-7085	(302) 994-7252
District of Columbia	Counterdrug Coordinator 2001 E. Capitol St. Washington, DC 20003-1719 mailto:DC-CD@cdmail.ngb.army.mil	(202) 685-9726	(202) 9720
Florida	Counterdrug Coordinator POMSO-CD 2305 State Rd. # 207 St. Augustine, FL 32086-1008 mailto:FL-CD@cdmail.ngb.army.mil	(904) 823-0438	(904) 823-0442
Georgia	Counterdrug Coordinator JOPS-CD 1651 Perry St Bldg. 826 Dobbins AFB, GA 30069-5009 mailto:GA-CD@cdmail.ngb.army.mil	(770) 919-3473	(770) 919-3482

Guam	Counterdrug Coordinator 622 E Harmon Ind. Pk. Rd Ft. Juan Muna Tamuning, Guam 96911-4421 mailto:GU-CD@cdmail.ngb.army.mil	(671) 472-7588	(671) 472-7586
Hawaii	Counterdrug Coordinator 3949 Diamond Head Rd. Honolulu, HI 96816-4495 mailto:HI-CD@cdmail.ngb.army.mil	(808) 732-0209	(808) 735-0532
Idaho	Counterdrug Coordinator 4736 Kennedy St , Bldg. T-927 Boise, ID 83705-8135 mailto:ID-CD@cdmail.ngb.army.mil	(208) 422-3530	(208) 422-3531
Illinois	Counterdrug Coordinator 1301 N. McArthur Blvd Camp Lincoln Springfield, IL 62702-2399 mailto:IL-CD@cdmail.ngb.army.mil	(217) 761-2728	(217) 761-3499
Indiana	Counterdrug Coordinator 3766 W. Morris St. Indianapolis, IN 46241 mailto:IN-CD@cdmail.ngb.army.mil	(317) 486-8291	(317) 486-8323
Iowa	Counterdrug Coordinator 7700 NW Beaver Dr Johnston, IA 50131-1902 mailto:IA-CD@cdmail.ngb.army.mil	(515) 252-4606	(515) 252-4738
Kansas	Counterdrug Coordinator P.O. Box 19012, Bldg 684 Forbes Field Pauline, KS 66619-0012 mailto:KS-CD@cdmail.ngb.army.mil	(785) 862-0001	(785) 862-0004

Kentucky	Counterdrug Coordinator 5751 Brair Hill Rd. Bldg. 28 Lexington, KY 40512-4063 mailto:KY-CD@cdmail.ngb.army.mil	(859) 293-4142	(859) 293-4147
Louisiana	Counterdrug Coordinator LANG-PTO-CD Bldg. 35, Jackson Barracks New Orleans, LA 70146-0330 mailto:LA-CD@cdmail.ngb.army.mil	(504) 278-8556	(504) 278-8552
Maine	Counterdrug Coordinator HQ MEARNG Camp Keyes Augusta, ME 04333-0033 mailto:ME-CD@cdmail.ngb.army.mil	(207) 626-4416	(207) 626-4531
Maryland	Counterdrug Coordinator 29 th Division St 5 th Regiment Armory Baltimore, MD 21201-2288 mailto:MD-CD@cdmail.ngb.army.mil	(410) 576-6135	(410) 576-6122
Massachusetts	Counterdrug Coordinator 50 Maple St. Milford, MA 01757-3604 mailto:MA-CD@cdmail.ngb.army.mil	(508) 233-6804	(508) 223-6831
Michigan	Counterdrug Coordinator 2500 S Washington Ave Lansing, MI 48913-5101 mailto:MI-CD@cdmail.ngb.army.mil	(517) 483-5896	(517) 483-5822
Minnesota	Counterdrug Coordinator MNAG-MSO-CDC 20 W 12 th St St. Paul, MN 55155-2098 mailto:MN-CD@cdmail.ngb.army.mil	(651) 282-4147	(651) 282-4021

Mississippi	Counterdrug Coordinator NGMS-OTO-DS 550 Keyway Dr. Flowood, MS 39233 mailto:MS-CD@cdmail.ngb.army.mil	(601) 313-1670	(601) 313-1673
Missouri	Counterdrug Coordinator MONG Counterdrug Program 2302 Militia Dr. Jefferson City, MO 65101-1203 mailto:MO-CD@cdmail.ngb.army.mil	(573) 638-9599	(573) 526-4546
Montana	Counterdrug Coordinator Montana National Guard Counterdrug Coordinator P.O. Box 4789 Helena, MT 59604 mailto:MT-CD@cdmail.ngb.army.mil	(406) 324-3178	None Listed
Nebraska	Counterdrug Coordinator POMSO-CD 1300 Military Rd. Lincoln, NE 68508-1090 mailto:NE-CD@cdmail.ngb.army.mil	(402) 458-1132	(402) 458-1128
Nevada	Counterdrug Coordinator 685 East Plumb Ln. Reno, NV 89502 mailto:NV-CD@cdmail.ngb.army.mil	(775) 348-9724	(775) 884-8402
New Hampshire	Counterdrug Coordinator 4 Pembroke Rd Concord, NH 03301-5353 mailto:NH-CD@cdmail.ngb.army.mil	(603) 227-1572	(603) 227-1572
New Jersey	Counterdrug Coordinator POTP-CDTF Bldg. 3650 Saylors Pond Rd. Ft. Dix, NJ 08640-7600 mailto:NJ-CD@cdmail.ngb.army.mil	(609) 562-0812	(609) 562-0813

New Mexico	Counterdrug Coordinator P.O. Box 5610 Albuquerque, NM 87185-5610 mailto:NM-CD@cdmail.ngb.army.mil	(505) 846-1031	(505) 853-1483
New York	Counterdrug Coordinator 109 th AG 1 Air National Guard Rd. Scotia, NY 12302-9752 mailto:NY-CD@cdmail.ngb.army.mil	(518) 786-3477	(518) 786-3462
North Carolina	Counterdrug Coordinator 4105 Reedy Creek Rd. Raleigh, NC 27607-6410 mailto:NC-CD@cdmail.ngb.army.mil	(919) 664-6322	(919) 664-6050
North Dakota	Counterdrug Coordinator Fraine Barracks Rd. Bldg. 040 P.O. Box 5511 Bismarck, ND 58502-5511 mailto:ND-CD@cdmail.ngb.army.mil	(701)333-2050	(701) 333-2048
Ohio	Counterdrug Coordinator AGOH-PA 2825 W. Dublin Granville Rd. Columbus, OH 43235-2789 mailto:OH-CD@cdmail.ngb.army.mil	(614) 336-6426	(614) 336-7299
Oklahoma	Counterdrug Coordinator OK-POT-MS-CD 3501 Military Circle NE Oklahoma City, OK 73111-4398 mailto:OK-CD@cdmail.ngb.army.mil	(405) 228-5043	(405) 228-5610
Oregon	Counterdrug Coordinator P.O. Box 12889 Salem, OR 97309-0889 mailto:OR-CD@cdmail.ngb.army.mil	(503) 584-3938	(503) 584-3238
Pennsylvania	Counterdrug Coordinator Ft. Indiantown Gap Bldg. 8-64 Iland Ave. Annville, PA 17003-5002 mailto:PA-CD@cdmail.ngb.army.mil	(717) 861-2482	(717) 861-8225

Puerto Rico	Counterdrug Coordinator P.O. Box 9023786 Gen. Esteves St # 100 Stop 3 ½ San Juan, PR 00901-2104 mailto:PR-CD@cdmail.ngb.army.mil	(787) 977-4867	(787) 977-4887
Rhode Island	Counterdrug Coordinator 570 Read School House Rd. Coventry, RI 02816-8714 mailto:RI-CD@cdmail.ngb.army.mil	(401) 392-0827	(401) 392-0831
South Carolina	Counterdrug Coordinator TAG-CS-CD 1 National Guard Rd. Stop 24 Columbia, SC 29201-4766 mailto:SC-CD@cdmail.ngb.army.mil	(803) 806-1559	(803) 806-1556
South Dakota	Counterdrug Coordinator SDMSCA-CD 2823 W Main St. Rapid City, SD 57702-8186 mailto:SD-CD@cdmail.ngb.army.mil	(605)737-6723	(605) 737-6556
Tennessee	Counterdrug Coordinator Volunteer Trng. Site, Bldg. 603 Fitzhugh, Blvd. Smyrna, TN 37167-2091 mailto:Tn-CD@cdmail.ngb.army.mil	(615) 355-3901	(615) 355-3927
Texas	Counterdrug Coordinator P.O. Box 5218 Bldg. 10 Camp Mabry Austin, TX 78763-5218 mailto:TX-Cd@cdmail.ngb.army.mil	(512) 782-5154	(512) 782-5144
Utah	Counterdrug Coordinator 12953 S Minuteman Dr Draper, UT 84020-1776 mailto:UT-CD@cdmail.ngb.army.mil	(801) 523-4153	(801) 523-4670

Vermont	Counterdrug Coordinator VT NG, Green Mtn. Armory Camp Johnson Colchester, VT 05446-3004 mailto:VT-CD@cdmail.ngb.army.mil	(802) 338-3350	(802) 655-6256
Virginia	Counterdrug Coordinator VAOT-CDC Bldg. 316 Ft. Pickett Blackstone, VA 23824-6316 mailto:VA-CD@cdmail.ngb.army.mil	(804) 292-8529	(804) 292-8536
Virgin Islands	Counterdrug Coordinator 4031 Lagrande Princesse Lot 1B Christiansted St. Croix, VI 00820-4353 mailto:VI-CD@cdmail.ngb.army.mil	(340) 774-3066	(340) 776-3240
Washington	Counterdrug Coordinator DCSOPS-CDTF Camp Murray, Bldg. 33 Tacoma, WA 98430 mailto:WA-CD@cdmail.ngb.army.mil	(253) 512-8894	(253) 512-8707
West Virginia	Counterdrug Coordinator 610 Dame St St. Albans, WV 25177 mailto:WV-CD@cdmail.ngb.army.mil	(304) 722-7007	(304) 727-5416
Wisconsin	Counterdrug Coordinator 2400 Wright St P.O. Box 8111 Madison, WI 53704-8111 mailto:WI-CD@cdmail.ngb.army.mil	(608) 242-3546	(608) 242-3546
Wyoming	Counterdrug Coordinator 5500 Bishop Blvd. Cheyenne, WY 82009-3320 mailto:WY-CD@cdmail.ngb.army.mil	(307) 772-5259	(307) 772-5052

The state and local information listed above can also be reached at the following website: <http://www.whitehousedrugpolicy.gov/statelocal/appndx9.html>

The written request should address the requirement mentioned earlier and explain how the aircraft will enhance the agency's counterdrug program. Other criteria which should be addressed in the written request include:

- Type of aircraft requested, name of the agency chief or sheriff, agency address, and telephone number.
- Nature of drug source within geographic jurisdiction.
- Intended use of the resource in a counterdrug role, and impact of the resource upon requesting jurisdiction.
- Number of sworn officers in the agency making the request.
- Number of sworn officers in the agency making the request who are involved full time in counterdrug activities.
- Statement explaining whether the requesting agency is located within an Office of National Drug Control Policy (ONDCP) designated High Intensity Drug Trafficking Area (HIDTA).
- Multi-agency association of a counterdrug nature.

Counterdrug Reconnaissance and Interdiction Detachment Helicopters



Counterdrug Reconnaissance and Interdiction Detachment (CD RAID) helicopters have been assigned by the Army National Guard to 30 States; Washington, DC; and Puerto Rico. This four-seat OH-58 (Jet Ranger) has a primary role of support to law enforcement counterdrug operations. In most cases, a RAID detachment has two helicopters with dedicated pilots and crew.

The mission of the CD RAID is to provide free aircraft support to law enforcement agencies for counterdrug operations during day and night operations. Support includes aerial reconnaissance, surveillance, photo reconnaissance, interdiction support, and law enforcement training. Each aircraft has a thermal imaging system (TIS), Wulfsberg radio, and a Loran navigation system. Small town and rural law enforcement agencies should request CD RAID support through the National Guard Counterdrug Coordinator. Please see chart beginning on page 39 (Counterdrug Coordinator for State and Local).

Other Aviation Sources

Many State and Federal agencies and private sources have aircraft available to assist law enforcement. These sources frequently provide support at no cost. Agencies could include State Police, State Aeronautics, and Federal law enforcement such as the U.S. Customs Service (USCS), Federal Bureau of Investigation (FBI), Drug Enforcement Administration (DEA), and Federal land management agencies including the National Park Service (NPS), Bureau of Land Management (BLM), and U.S. Forest Service (USFS). The United States Coast Guard (USCG) is a reliable and trained resource, as well. Many of these agencies, which are spread across the United States, have assets assigned to the respective agency or have them under contract.

Private resources include corporate aircraft, aircraft owned by private citizens, and aircraft operated by the news media. Privately owned aircraft are readily available, and most law enforcement agencies have a pilot on the staff or know a pilot who lives in the community. The use of privately owned aircraft can create problems. Some pilots are not trained for law

enforcement missions, are not skilled aviators, they provide a security risk, and/or lack the proper aircraft for the mission. Media aircraft are quick to respond. They are risk-takers because they are seeking a “story” which will always come first. And, to this end, their story comes first. Federal aviation resources available nationwide include the following:

- *Federal Bureau of Investigation* - Each field office has fixed wing aircraft assigned.
- *Drug Enforcement Administration* - Aviation resources are scattered throughout the nation.
- *United States Customs Service* - USCS resources are clustered on the southern border which makes it difficult to support State and local law enforcement aviation requests in other parts of the United States. The USCS has become the only Bureau of the Department of Treasury with aviation support. The Bureau of Alcohol, Tobacco, and Firearms (ATF) receives its aviation support from the USCS.
- *National Park Service* - One of the largest aviation fleets in the United States is managed by the NPS. However, most resources are contract aircraft and charges may be associated with their use by State and local law enforcement.
- *United States Coast Guard* - Although the USCG has some fixed-wing aircraft, helicopters represent the aviation asset available to support State and local law enforcement. High altitude flights are limited because many USCG helicopters have an altitude ceiling of 5,000 feet.

Aviation Availability and Capability

An analysis of aviation assets available to small town and rural agencies reveals that civilian support is most readily available, while few departments have their own aviation resources. The counterdrug capabilities of these aviation resources vary due to mission, responsibilities, skill, knowledge, funding, equipment, and commitment. Before requesting aviation support from a source, it is important to consciously determine the risk to the user. Risk includes safety, pilot skill, whether the pilot is a law enforcement officer, experience in counterdrug operations, and potential for compromising the confidentiality of the mission. When determining which aviation asset to use consider the charts listed below. They provide information regarding availability of assets compared to the associated risk.

5 UNIQUE RESOURCES

Bulletproof Vest Partnership



On June 16, 1998, President Clinton signed into law the Bulletproof Vest Partnership (BVP) Grant Act of 1998, which he re-signed in 2000 as the BVP Grant Act of 2000. The program will, therefore, remain in effect for three more years, from 2002 to 2004. It also provides priority funding for jurisdictions with populations fewer than 100,000 and increases the authorized funding level to \$50 million each year.

The purpose of this act is to save lives of law enforcement professionals by helping State, local, and tribal law enforcement agencies provide officers with armor vests. The BVP requires each participating agency to provide at least 50 percent of the cost of each vest. Indian tribal governments may use Federal funds to provide this match. All other agencies must use nonfederal funding. Among the factors the Bureau of Justice Assistance (BJA) may consider when selecting applicants for awards are jurisdictions displaying the greatest need for armored vests based on the percentage of law enforcement officers in the agency who do not have access to vests; jurisdictions that have or will institute a mandatory-wear policy; jurisdictions with a violent crime rate at or above the national average; and jurisdictions that have not received local law enforcement block grant program funding.

A streamlined and innovative application process has been developed by use of the Internet. Interested jurisdictions should access the website at "<http://vests.ojp.gov>". For assistance contact the help desk at **877-75-VESTS** or email: www.vests.ojp.gov.

Center for Task Force Training



The Center for Task Force Training (CenTF) provides two specialized training programs for State and local law enforcement through funding from the Bureau of Justice Assistance (BJA). The Institute for Intergovernmental Research (IIR) coordinates the CenTF workshops. Workshops are taught by experienced, command-level instructors and co-hosted by State, county, or local law enforcement agencies; the applicable Regional Information Sharing Systems (RISS) Intelligence Center; and the U.S. Attorney's Office in the area. There is no registration or tuition fee. Peace Officer Standards and Training (POST) credit is available for law enforcement officers from States where the workshops have met the requirements for approval. All workshop participants are eligible to receive completion certificates.

The training programs have been designed primarily for law enforcement officers and management-level staff involved in drug task forces. Training includes:

- *Narcotics Task Force Workshop* - This 3-day training program provides management-level training to narcotics task force commanders, supervisors, and senior investigative personnel in the operation of a multijurisdictional task force.
- *Methamphetamine Investigations Management Workshop* - This 3-day workshop has been developed to address the operational aspects of managing methamphetamine investigations, as well as other problems specific to these types of investigations.
- *Rave/ Club Drugs Seminar*:

To obtain updated training schedules, pre-registration forms, or additional information about these two CenTF workshops, contact:

Center for Task Force Training
 Institute for Intergovernmental Research
 P.O. Box 12729
 Tallahassee, FL 32317

Phone: 800-446-0912

850-385-0600

Fax: 850-420-3529

Website: <http://www.iir.com/centf>

Clandestine Laboratory Training



Since 1995, Circle Solutions Incorporated, through a grant from the Bureau of Justice Assistance (BJA), offers clandestine laboratory training programs and technical assistance to State, local, and Federal law enforcement officers. All training is exported to jurisdictions throughout the United States. Because the programs are grant-funded, the cost to qualified agencies is minimal. Technical support is provided free-of-charge.

The training programs have been designed primarily for public service personnel who are involved in clandestine laboratory enforcement, prevention, and clean-up activities. Training includes:

- *Clandestine Drug Laboratory Enforcement* - This 8-hour program addresses the special problems encountered in dealing with and recognition of clandestine drug laboratories.
- *Managing a Clandestine Laboratory Enforcement Program* - During this 16-hour program, law enforcement supervisors and managers will learn how to plan and implement a coordinated response to clandestine laboratories.

- *Strategic Planning for Clandestine Laboratory Enforcement* - This 16-hour program provides upper-level public service managers with skills of planning, managing, and implementing a community response to clandestine laboratories.
- Specially designed training can be tailored to meet individual agency needs.

For more information on training or to request technical assistance support, contact:

Project Director
 Circle Solutions Incorporated
 2070 Chain Bridge Road, Suite 450
 Vienna, VA 22182

Phone: 703-821-8955

Fax: 703-821-2098

Website: <http://www.circsol.com>

E-Mail: <mailto:cwalter@circlesolutions.com>

Concerns of Police Survivors



Concerns of Police Survivors (COPS), Incorporated, is a national peer-support network of surviving law enforcement families that reaches out to the newly bereaved law enforcement family. COPS, through funding from the Bureau of Justice Assistance (BJA), present a tuition-free training program. The three day *Trauma of Law Enforcement Death* training program is offered throughout the United States. Participants will understand the need for, and will be given information needed to develop, an agency policy that addresses officer death.

COPS recently developed a poster - *Be Careful Out There* - which is suitable for display in every roll call room, squad room, and police and sheriff's department. It was produced to remind officers to wear their bulletproof vests, wait for back-up, and to take all other precautionary measures while working the streets. This poster is available at no charge.

There are \$1,500 scholarships available to law enforcement survivors for each semester. Surviving children under the age of 30 and surviving spouses can apply for scholarships, with a lifetime maximum of \$12,000. The scholarships are awarded three times yearly to help defray the costs of tuition, books, and fees for survivors who do not receive tuition-free education as a death benefit. To apply for a scholarship or training, contact COPS:

Concerns of Police Survivors
 South Highway 5
 PO Box 3199
 Camdenton, MO 65020

Phone: 573-346-4911
Fax: 573-346-1414
Website: <http://www.nationalcops.org>
E-Mail: cops@nationalcops.org

Corporate Training Alliance



In 1985, Operation Bootstrap, now called the Corporate Training Alliance Program (CTA), was founded and operated by Chief Mike Shanahan, University of Washington Police Department, and Seattle, Washington. In the mid-1990's, the International Association of Chiefs of Police (IACP) expanded the CTA to a national program. In 1999, the CTA moved its offices from Washington D.C. area to Jefferson City, MO. The Missouri Police Chiefs Association (MPCA) now administers the program. CTA pairs corporations that conduct employee-training seminars with law enforcement officers seeking further education and training. Participating corporations allow officers to attend these seminars, not usually available to most officers, at no charge. Nationally recognized experts and training professionals cover such topics as fundamentals of management, effective communications, and business writing skills in seminars ranging from a few hours to a week in length. The training is offered tuition free; however, although tuition ranges from \$175 - 350 per day, officers are able to attend training for a total administrative fee of \$100 to cover the costs of coordinating the program. Since its beginning, over 1,300 law enforcement agencies have registered as Alliance members with 6,000 law enforcement professionals completing tuition-free training.

Corporations in 27 States offer over 250 programs. More than 20 major companies provide training. For example, American Airlines, AT&T, GTE, Prudential, Target, Texas Instruments, Whirlpool, Xerox and many more offer training. To participate in training or obtain a CTA catalog contact:

Corporate Training Alliance Coordinator
Missouri Police Chiefs Association
600 East Capitol
Jefferson City, MO 65101

Phone: 800-264-6472
573-636-5444
Fax: 573-636-6634

County Extension Agent



The Cooperative Extension System, which includes the county extension agent, was created in 1890 by the Smith-Lever Act and placed under the Department of Agriculture (USDA). Satellite offices are located in most all county seats and many other communities throughout the United States. Extension offices are affiliated with one or two Land Grant Universities or Colleges in each State.

Hence, the faculty, resources, and staff of the institution are available to assist local communities. The purpose of the Cooperative Extension System and Act is to provide assistance to rural America in agricultural needs. Extension programs include serving people in need, assisting with small-scale agricultural concerns and introducing alternative agricultural ideas, helping communities with revitalization, assisting families, providing alternatives to youth (4-H), and assisting older Americans. Specifically, the county extension agent can coordinate and facilitate assistance to law enforcement by:

- Accessing professors and graduate students and gaining their assistance in working with local and rural law enforcement.
- Utilizing professors and graduate students to conduct surveys, environmental impact statement responses, and the development of grants and technical reports.

International Association of Chiefs of Police

Since 1893, the International Association of Chiefs of Police (IACP) objective has been to foster the growth of police professionalism. The IACP draws upon a vast pool of experience in the law enforcement community. The IACP's governing body consists of police executives representing international, Federal, State, and local law enforcement agencies. IACP has a Division of State Associations of Chiefs of Police, a Division of State and Provincial Police, and an International Division. The Association's 40 committees address the most crucial issues facing law enforcement today. IACP supports law enforcement professionals with a wide variety of services, including management and operational surveys; state-of-the-art training programs and materials for all levels of law enforcement; a highly acclaimed monthly magazine, *Police Chief*, and other professional reports; law enforcement research; a National Law Enforcement Policy Center; and the largest law enforcement conference and exhibition in the world. Training and publications are offered and routinely developed for dissemination to State and local law enforcement. Documents, which are available at no charge, include:

- *Training Catalogs available*
- *Combating Workplace Violence - Guidelines for Employers and Law Enforcement*
- *Product Tampering - A Recommended Policy of the IACP*
- *Drugs in the Workplace - Model Substance Abuse Policy*
- *Combating Workplace Drug Crimes - Guidelines for Businesses, Law Enforcement, and Prosecutors*
- *Private Security Officer Selection, Training, and Licensing Guidelines*
- *Non-Sworn Alarm Responder Guidelines*

- *Best Practices For Seizing Electronic Evidence* booklet - developed in conjunction with the United States Secret Service, IACP, and National Institute of Justice
- *Response to Mobile Alarm Devices*
 - *Model Policy: Vehicular Pursuit*
 - *Model Policy: Police Officer Domestic Violence*

These documents, other publications, and membership in the IACP are available by contacting:

International Association of Chiefs of Police
515 North Washington Street
Alexandria, VA 22314-2357

Phone: **800-THE-IACP**
Fax: 703-836-4543
Website: <http://www.theiacp.org>

Internet Threat Identification Software



New Technologies Incorporated (NTI), has developed and released new Internet investigation software tools. Free software is available to law enforcement agencies for the investigation of the distribution of child pornography and bomb making activities of teenagers. Software available at no charge includes:

- *IP-Search* software aids law enforcement in the investigation of crimes associated with the distribution of child pornography.
- *Net Threat Analyzer* software is used after-the-fact to identify past Internet browsing and Internet email activity. It is a computer forensic tool that relies upon the automatic analysis of storage areas in computers that are usually unknown to the computer user and these areas beyond reach of most computer users for deletion.

NTI offers train the trainers and export training in the following categories (training is Not free)

- 3-Day Computer Forensics and Security Risk Course
- Expert Witness Training Course
- 2-Day Data Hiding Course- Restricted Access
- 3-Day Expert Testimony on Computer- Evidence Course
- 2-Day Windows NT/2000 Computer Forensics Course

Directions to NTI and information about the area, law enforcement training discounts And practical computer forensics exercise also provided on website.

Law enforcement order forms can be obtained from the NTI Internet website or by calling NTI at:

New Technologies Incorporated
2075 Northeast Division Street
Gresham, OR 97030

Phone: 503-661-6912

Fax: 503-674-9145

Website: www.forensics-intl.com

E-Mail: info@forensics-intl.com

Investigative and Surveillance Technology Initiative

The Institute of Investigative Technology (IIT) is a division of the AccuQuest Corporation, which are a nationwide firm specializing in covert investigative and surveillance technology and training. IIT has been selected by the United States Department of Justice, Bureau of Justice Assistance to develop and deliver the Investigative and Surveillance Technology Initiative. This project provides free training and technical support to State and local law enforcement throughout the United States. On-site training provided by IIT includes:

- *Investigative and Surveillance Technology Seminar for Police Administrators/Managers* is a two day overview and familiarization course focusing on the advantages, limitations and management impact of over 25 investigative and surveillance technologies. This is a convenient and effective forum for the administrator, mid-level manager and supervisor to obtain the technical understanding necessary to lead a modern law enforcement organization.
- *Investigative Surveillance Technology Basic Course* provides participants with five days of interactive learning relating to over 25 technologies and hands-on skills developing capabilities with approximately eight of those technologies. This course is a must for any investigator or officer desiring to use technology for the development and documentation of evidence and intelligence.
- *Intermediate Investigative and Surveillance Technology Training Course*, through five days of training, allows the officer to perfect his or her skills through increased practical applications and expanded understanding of various investigative and surveillance technologies. This level of training consists of 70% hands-on experiences, which develop the participant's ability to deploy and install numerous technologies in order to effectively, and efficiently accomplish the organization's objective.

This multi-level, on-site regional training program is supported by a toll free Investigative and Surveillance Technology Hotline which can be contacted between 8:30 am and 4:30 pm ET,

Monday - Friday. Experienced technical personnel who are supported by an extensive technical library, databases and manufacture information will provide officers with free services.

Certificates of Completion will be issued to all participants upon the completion of each respective course. Completing the Investigative and Surveillance Technology Training Basic and Intermediate Courses will earn continuing education units and credit toward the "Certified Investigative Technologist" designation. This training and support program provides a key resource for developing a new dimension of technology capabilities. To register for, request the delivery of training, or access the hotline, please contact:

Institute of Investigative Technology
1235 Tech Court
Westminster, MD 21157

Phone: **877-TECH-COP**
410-587-9880
Fax: 410-857-9881
Website: <http://www.iitonline.com>
E-Mail: techcop@iitonline.com

Local Equipment Procurement Program



The National Defense Authorization Act of 1994, section 1122, enables State and local governments to purchase law enforcement equipment suitable for counterdrug activities at reduced prices through Federal procurement channels. The discounts the Federal Government enjoys, because of its large-volume purchases, are passed on to State and local law enforcement agencies.

Three sources of supply are available to law enforcement agencies through State points-of-contact (SPOC). Most States participate in the purchase program and have created SPOCs. Most SPOCs and 1033 State Coordinators are the same person. SPOC telephone numbers have been integrated into the State Coordinator list displayed below. *Italics* are used to identify the telephone number for 1122 Program SPOCs.

The Department of the Army (DA) and the Defense Logistics Agency (DLA) maintain stocks of available items; descriptions and prices of a representative sampling of items are contained in the *Law Enforcement Equipment and Supply Catalog*. Each SPOC is furnished a supply of these catalogs. Contractor-supplied items furnished through the Government Services Administration (GSA) are also available. The sources can be found in the various *Federal Supply Schedules* published by GSA. Available are belts, holsters, batons, handcuffs, pepper spray, police cruiser accessories, bomb disposal and detection equipment, criminal investigative equipment, forensic equipment, and motor vehicles. GSA charges a 4% fee for handling orders with its contractors and a 1% fee for handling vehicle purchases.

Website: <http://www.nlectc.org>
E-Mail: <mailto:asknlectc@nlectc.org>

1033 State Program Coordinators

State	Point of Contact	Mail Address E-Mail Address	Phone Number Fax Number
Alabama	Sgt. Randy Byrd	Service Division Department of Public Safety 1708 Congressman Dickerson Dr Montgomery, AL 36109 mailto:rbyrd@dps.state.ar.us	(334) 242-4267 (334) 274-9070
Alaska	Lt. Dan Lowden	Division of Alaska State Troopers Department of Public Safety 5700 East Tudor Rd Anchorage, AK 99507 mailto:daniel_lowden@dps.state.ak.us	(907) 269-5641 (907) 269-5033
Arizona	Charles Krieger	Arizona Counter Drug Procurement 3355 West Durango St Phoenix, AZ 85009 mailto:c_krieger@mcs.maricopa.gov	(602) 256-1300 ext. 4049 (602) 278-8507
Arkansas	Lt. Robert Felcher	Arkansas State Police 1 State Police Plaza Dr Little Rock, AR 72209 mailto:rfelcher@asp.state.ar.us	(501) 618-8204 ext. 8612 (501) 618-8621
America Samoa	Pat Tervola	State Agency for Surplus Property Office of Procurement American Samoa Government Pago Pago, AS 96799 mailto:ptervola@samoatelco.com	(001) 684-699- 1170 (001) 684-699- 2387
California	SSG Tom Goodman	The Office of Criminal Justice Planning 1130 K Street, Suite 300 Sacramento, CA 95814 mailto:tgoodman@ocjp.ca.gov	(916) 323-7725 (916) 327-8714
Colorado	Ronald Hinton	Colorado State Patrol 1033 Program DoD Excess Property 700 Kipling St, Suite 3000 Denver, CO 80215 mailto:Ronald.Hilton@cdps.state.co.us	(303) 239-4436 (303) 239-4481

Connecticut	Major General William Cugno	Counter Drug Coordinator Connecticut Army National Guard 360 Broad St Hartford, CT 6105 mailto:william.cugno@ct.ngb.army.mil	(860) 524-4980 (860) 493-2784
Delaware	Glenn Gillespie	Delaware Emergency Management Agency 165 Brick Store Landing Road Smyrna, DE 19977 mailto:ggillespie@state.de.us	(302) 659-234 (302) 659-6855
Florida	E. David Peace	Excess Military Property for Law Enforcement 1428 U.S. Highway 301S Starke, FL 32091 mailto:peaced@dms.state.fl.us	(850) 488-4904 (904) 964-4815
Georgia	Don Sherrod	Excess Property Manager Department of Public Safety 959 East Confederate Ave. SE Bldg. 10 Atlanta, GA 30316 mailto:dsherrod@dps.state.ga.us	(404) 624-7040 (404) 624-7055
Guam	Katherine Taijeron	Guam Police Department Government of Guam Building 233 Central Ave. Tiyan, Guam 96913 mailto:gpdchief@mail.justice.gov.gu	(671) 475-8505 ext. 8509 (671) 472-4036
Hawaii	Dean Hiramoto	Adjutant General Hawaii National Guard, Attn. HICSO 3949 Diamond Head Rd (Battery 407) Honolulu, HI 96816 mailto:Dean.Hiramoto@hi.ngb.army.mil	(808) 732-0209 (808)735-0532
Idaho	Captain Ed Rankin	Idaho State Police 700 South Stratford Dr Meridian, ID 83642 mailto:Ed.Rankin@isp.state.id.us	(208) 884-7003 (208) 884-7290
Illinois	Scott Howard	Department of Central Management Services 1924 south 10 ½ St Springfield, IL 62703 mailto:scott_howard@cms.state.il.us	(217) 785-6903 (217) 785-6905

Indiana	Sgt. David Cardinal	Indiana Counterdrug Resource Office 901 N Post Rd Room 159 Indianapolis, IN 46219 mailto:dcardinal@netdirect.net	(317) 327-6708 (317) 327-6790
Iowa	Ken Carter	Iowa Division of Narcotics Enforcement 709 E 2 nd St P.O. Box 6040 Des Moines, IA 50309 mailto:carter@dps.state.ia.us	(515) 281-9054 (515) 281-9056
Kansas	Paul Schwartz	Kansas Department of Corrections Federal Surplus Property 3400 DE 10 th St Topeka, KS 66607 mailto:pauls@kdoc.dc.state.ks.us	(785) 296-8990 (785) 296-4060
Kentucky	Capt. Keith Craycraft	Kentucky State Police Supply Branch 1240 Airport Rd Frankfort, KY 40601 mailto:keith.craycraft@mail.state.ky.us	(502) 227-8744 (502) 564-6006
Louisiana	Eddie Guidry	Louisiana Federal Property Assistance Agency 1635 Foss Dr Baton Rouge, LA 70802 mailto:eguidry@doa.state.la.us	(225) 342-7860 (225) 342-7863
Maine	Major Donald Goodheart	DoD Veterans and Emergency Management HQ MENG-CDC Camp Keyes Augusta, GA 4333 mailto:Daniel.Goodheart@me.ngb.army.mil	(207) 626-4417 (207) 783-1374
Maryland	Jack Howard	Maryland State Police Quartermaster Section 7745 Washington Blvd Jessup, MD 20794 mailto:jhoward@mdsp.org	(410) 799-2900 ext. 339 (410) 799-0076
Massachusetts	Major Charles Noyes	Massachusetts State Police Revere Barracks 220 Revere Beach Boulevard Revere, MA 1923 mailto:charles.noyes@pol.state.ma.us	(781) 289-8509 (781) 289-8469

Michigan	Richard Wood	Law Enforcement Support Office Counterdrug Division Building 117 Camp Grayling, MI 49739 mailto:richard.wood@mi.ngb.army.mil	(989) 344-6103 (989) 344-6101
Minnesota	Darrel Stuart	Department of Military Affairs Military Support Division 20 West 12 th St St. Paul, MN 55155 mailto:darrel.stuart@mn.ngb.army.mil	(651) 282-4147 (651) 282-4021
Mississippi	Willie Richardson	Mississippi Office of Surplus Property Department of Finance and Administration 3147 Highway 468 W Pearl, MS 39208 mailto:richarw@dfa.state.ms.us	(601) 939-2050 (601) 939-4505
Missouri	Eric Shepherd	Missouri Department of Public Safety Office of the Director 301 West High St Jefferson City, MO 65102 mailto:eric@dps.state.mo.us	(573) 751-5997 (573) 751-5399
Montana	Jenny Hansen	Public Safety Services/ Dept. of Admin Capitol Annex 118 North Roberts Helena, MT 59620 mailto:jenhansen@state.mt.us	(406) 444-2420 (406) 444-1255
Nebraska	Marla Bruder	Federal Surplus Property Management P.O. Box 94661 2700 West Van Doren Lincoln, NE 68509 mailto:marlab@mail.state.ne.us	(402) 471-2677 (402) 471-2769
Nevada	Sandra Mazy	Department of Public Safety Office of Criminal Justice Assistance 808 W Nye Lane Carson City, NV 89703 mailto:smazy@dps.state.nv.us	(775) 687-4171 (775) 687-4171

New Hampshire	John Supry	Bureau of Plant and Property Management Federal Surplus Program 144 Clinton St Concord, NH 3301 mailto:jsupry@nhsa.state.nh.us	(603) 271-3239 (603) 271-4026
New Jersey	David Kiddish	N.J. State Agency for Surplus Property N.J.S.P. Troop C Building 3925 U.S. Highway 1 Princeton, NJ 8540 mailto:lppkidd@gw.njsp.org	(609) 452-2601 (609) 452-7243
New Mexico	Randall Bertran	Department of Public Safety 4491 Cerrillos Rd P.O. Box 1628 Santa Fe, NM 87504 mailto:rbertram@dps.state.nm.us	(505) 827-3395 (505) 827-3395
New York	Jerry Burrell	Division of Criminal Justice Services Office of Public Safety 4 Tower Place Albany, NY 12203 mailto:Jerry.Burrell@dcjs.mailnet.state.ny.us	ext. 1244 (518) 457- 0145 ext. 3089
North Carolina	Neil Woodcock	Law Enforcement Support Services NC Dept. of Crime Control & Public Safety 1200 Transport Dr Raleigh, NC 27603 mailto:nwoodcock@NCCrimeControl.org	(919) 773-2823 (919) 773-2845
North Dakota	Gisselle Wilz	Fraine Barracks Lane, Building 40 P.O. Box 5511 Bismarck, ND 58506 mailto:ron.balkowitsch@nd.ngb.army.mil	(701) 333-2050 (701) 333-2048
Ohio	Ernest Howard	Ohio Department of Public Safety 1970 West Broad St Columbus, OH 43223 mailto:ohioleso@dps.state.oh.us	(614) 995-3789 ext.1100 (614) 466-5181
Oklahoma	Olen Arnold	Department of Central Services Property Distribution Division 3100 North Creston Oklahoma City, OK 73111 mailto:olen_arnold@dcs.state.ok.us	(405) 425-2700 (405) 425-2713

Oregon	Steven Smith	Department of Administration Services Procurement, Fleet, & Surplus Services 1655 Salem Industrial Dr N Salem, OR 97303 mailto:steve.smith@state.or.us	(503) 378-4711 (503) 378-8558
Pennsylvania	Ronald Wolf	Pennsylvania Drug Reduction Property Program 2221 Forster St Harrisburg, PA 17105 mailto:spepperman@state.pa.us	(717)787-9724 ext. 3205 (717) 772-2491
Puerto Rico	Miguel Pereira	Puerto Rico Police Department Cuartel General 601 Roosevelt Ave P.O. Box 70166 Hato Rey, PR 936	(787) 793-5866 (787) 781-0080
Rhode Island	Reginald Centracchio	Rhode Island National Guard 645 New London Ave Cranston, RI 2920 mailto:reginald.centracchio@ri.ngb.army.mil	(401) 275-4338
South Carolina	Ronald Cathey	Surplus Property Office 1441 Boston Ave West Columbia, SC 29170 mailto:rcathey@gs.sc.gov	(803) 896-6880 ext. 6888 (803) 896-5963
South Dakota	Scott Sheldon	South Dakota Highway Patrol 500 East Capitol Ave Pierre, SD 57501 mailto:scott.sheldon@state.sd.us	(605) 773-3105 (605) 350- 3379
Tennessee	Gwendolyn Sims Davis	Tennessee Department of General Services William Snodgrass Tennessee Tower 24 th Floor 312 Eighth Ave, North Nashville, TN 37243 mailto:Gwendolyn.S.Davis@state.tn.us	(615) 741-9263 (615) 350-3379
Texas	Col Russell Malesky	Adjutant General, Counterdrug Program 2200 West 35 th St Building 41, ATTN: 1033 Program Austin, TX 78703 mailto:Rolando.Ayala@tx.ngb.army.mil	(512) 782-5516 (512) 782-5683

Utah	Davis Regan	Utah State Agency for Surplus Property 447 West 13800 South Draper, UT 84020 mailto:dregan@utah.gov	(801) 619-7200 ext. 7219 (801) 619-7229
Vermont	Martha Rainville	789 Vermont National Guard Rd Colchester, VT 5446 mailto:Thomas.Powers@vt.ngb.army.mil	(802) 338-3124 (802) 655-6256
Virginia	Frank Ingram	Virginia Department of State Police 7700 Midlothian Turnpike Richmond, VA 23235 mailto:fingram@vsp.state.va.us	(804) 674-2117 (804) 674-6716
Virgin Islands	Elton Lewis	Virgin Islands Police Department Alexander A Farrelly Justice Complex Charlotte Amalie Saint Thomas, US Virgin Islands 802 mailto:elton.lewis@us.army.mil	(340) 774-2310 (340) 778-2211 (340) 715-5517 (340) 778-2373
Washington	Doug Coleman	Department of General Administration Division of State Services 2301 C Street SW Auburn, WA 98001 mailto:Dcoleman@ga.wa.gov	(253) 333-4907 (253) 333-4915
West Virginia	Howard E Hill	West Virginia State Police BCI 725 Jefferson Rd. South Charleston, WV 25309 mailto:ncercharo@wvsp.state.wv.us	(304) 558-0870 (304) 558-0871
Wisconsin	Steven Sell	Wisconsin Division of State Patrol 4802 Sheboygan Ave Rm 551 Madison, WI 53707 mailto:steven.sell@dot.state.wi.us	(608) 266-1059 (608) 267-4495
Wyoming	Ellen Stephenson	Wyoming Surplus Property 2045 Westland Rd Cheyenne, WY 82002 mailto:esteph@state.wy.us	(307) 777-7901 (307) 634-5710

If you find the information on this list is incorrect or outdated please use the following website to find a more recent list of contacts: <http://www.dla.mil/j-3/leso/AcquireEquip60.asp>

National Association for the Exchange of Industrial Resources



Law Enforcement agencies are eligible to receive new, donated supplies through a 24 year-old nationwide not-for-profit organization - the National Association for the Exchange of Industrial Resources (NAEIR). American businesses that donate new, overstocked products earn a Federal tax deduction. The goods are then distributed to nonprofit organizations and schools throughout the country. Available supplies include office products, computer software and accessories, clothing, tools, hardware, books, audio and video tapes, janitorial supplies, and sporting goods. Recipient groups pay dues ranging from \$395 (three catalogs) to \$575 (five catalogs), plus shipping and handling, but the merchandise itself is free. Members choose what they need from a 250-page catalog published every 10 weeks. Participants receive an average of \$2,500 worth of new supplies per catalog. For membership or additional information regarding the NAEIR contact:

National Association for the Exchange of Industrial Resources
560 McClure Street
Galesburg, IL 61401

Phone: 800-562-0955

309-343-0704

Fax: 309-343-7316

Website: <http://www.naeir.org>

E-Mail: <mailto:member@naeir.org>

National Center for Rural Law Enforcement



The National Center for Rural Law Enforcement (NCRLE) is an educational entity devoted to management education, research, forensics, computer and technical assistance for rural law enforcement agencies, tribal police and railroad police throughout the nation. The NCRLE works in close coordination with the FBI, United States Department of Agriculture (USDA), Bureau of Justice Assistance (BJA), and other Federal agencies. The functions of the NCRLE include providing management education, serving as a resource center for information pertinent to rural law enforcement, conducting research and technical assistance, providing access to a non-operational communications network, developing education and training curricula, offering forensic science education and training, providing computer related education and training, and promoting the viewpoint of rural law enforcement.

The NCRLE Rural Executive Management Institute (REMI) provides rural law enforcement executives access to an intensive six-day, two-part course designed exclusively for the rural sheriff and chief of police. The REMI courses are presented at locations in both the eastern and western United States to reduce travel time from the participant's agencies. Topics include

leadership concepts and management issues, media relations, legal issues, cross-cultural communications, and other subjects pertinent to rural law enforcement.

The Center, through a grant from BJA, also provides no cost Internet access for selected rural agencies. Police departments serving 25,000 population or less and sheriff's offices serving a population of 50,000 or less are eligible. Internet access is currently provided to over 1,000 rural agencies.

For more information contact:

Director
National Center for Rural Law Enforcement
7723 Asher Avenue, Suite B
Little Rock, AR 72204-7503

Phone: 800-635-6310
501-570-8000

Fax: 501-565-3081

Website: <http://www.ncrle.net>

National Runaway Switchboard



The National Runaway Switchboard (NRS) operates a confidential hotline for runaway youth, teens in crisis, and concerned friends and family members. The NRS provides intervention, message relay between runaways and their parents or legal guardian, referrals and conference calls, education and outreach services, and the Home Free program partnership with Greyhound Lines, Inc. All services are free and available 24 hours every day. The NRS can be contacted at:

National Runaway Switchboard
3080 North Lincoln Avenue
Chicago, IL 60657

Phone: 773-880-9860

Fax: 773-929-5150

Crisis Line: 800-621-4000

TDD: 800-621-0394

Website: <http://www.nrscrisisline.org>

E-Mail: <mailto:info@nrscrisisline.org>

National Sheriffs' Association



Chartered in 1940, the National Sheriffs' Association (NSA) represents over 3,800 sheriffs throughout the United States. Conferences, training, and publications are offered to law enforcement. Bi-monthly, NSA publishes a professional magazine - *Sheriff*. A publication for any agency developing a Chaplaincy program is the *Chaplaincy Guideline*, available from NSA. For membership in the NSA or information regarding these items and other services contact:

National Sheriffs' Association
1450 Duke Street
Alexandria, VA 22314-3490

Phone: 800-424-7827

Fax: 703-683-6541

Website: <http://www.sheriffs.org/>

E-Mail: <mailto:nsamail@sheriffs.org>

National White Collar Crime Center



The National White Collar Crime Center (NWCCC), through funding from the Bureau of Justice Assistance (BJA), U.S. Department of Justice (DOJ), provides national support for the prevention, investigation, and prosecution of white collar and economic crimes. The Center is headquartered in Richmond, Virginia, and has a training and research institute associated with West Virginia University in Morgantown, West Virginia. Center staff includes enforcement analysts, intelligence technicians, research analysts, computer crime specialists, and training coordinators.

The Center's mission is to maintain a formally structured national support system for State and local law enforcement and regulatory agency members and to facilitate multi-state investigations of white collar and economic crimes. The Center provides a number of no-cost services to its members, including:

- *Information Sharing* - Computerized databases maintained by the Center disseminate case and investigative information on individuals and organizations suspected of involvement in economic crimes. Analytical services are conducted by Center staff trained in areas such as financial analysis, check analysis, qualitative compilations, and background information gathering for specific member agency investigations.
- *Case Funding* - Limited financial assistance is provided to selected multi-jurisdictional member agency investigations.
- *Training and Research* - The Center operates a training and research institute that serves as a national resource in combating economic crime by developing partnerships with public and

private agencies to address white-collar crime. Training sessions covering a range of white collar crime issues are held at the Center and at locations around the country for white collar crime investigators and prosecutors. Some of these training sessions are open to nonmembers for a fee.

To learn more about the National White Collar Crime Center and request a free subscription to the *Informant* contact:

National White Collar Crime Center
1000 Technology Dr.- Suite 2130
Fairmont, WV 26554

Phone: **877-NCTP-ORG**
304-366-9094
Fax: 304-366-9095
E-Mail: <mailto:bcrane@cybercrime.org>
Website: www.cybercrime.org

Personal Watercraft Loan Program



In an effort to make boating safer for everyone, the Personal Watercraft Industry Association (PWIA) loans personal watercraft to local governments, law enforcement, and rescue agencies. The personal watercraft dealers make the loans for a period of up to one year. The law enforcement and rescue agencies are responsible for insurance, gas, and routine maintenance. To obtain a loaner craft, law enforcement agencies may contact the following companies for local dealer information:

- Yamaha Motor Corporation USA, 800-88-YAMAHA, www.yamaha-motor.com
- Kawasaki Motors Corporation USA, 949-770-0400, extension 2128, www.kawasaki.com
- Bombardier Recreational Products, 407-722-4020, www.sea-doo.com
- Polaris Industries, 800-POLARIS, www.polarisindustries.com

For additional information about the PWIA or personal watercraft loan program, contact:

Personal Watercraft Industry Association
1819 L Street NW, Suite 700
Washington, DC 20036

Phone: **202-721-1621**
Fax: 202-721-1626
E-Mail: <mailto:www.info@pwia.org>

Public Safety Officers' Benefits Program



The Public Safety Officers' Benefits (PSOB) Act was enacted in 1976 to assist in the recruitment and retention of law enforcement officers and firefighters. The PSOB Act was designed to offer peace of mind to men and women seeking careers in public safety and to make a strong statement about the value American society places on the contributions of those who serve their communities in potentially dangerous circumstances. A one-time financial benefit is available to eligible survivors of public safety officers (Federal, State, local) whose deaths are the direct and proximate result of a traumatic injury sustained in the line of duty. Currently the benefit is \$259,000. In September 1999, the PSOB was expanded further to support surviving families by providing higher education financial assistance. Individuals and agencies can obtain additional information by contacting the Bureau of Justice Assistance (BJA) at:

Public Safety Officers' Benefits Program
Bureau of Justice Assistance
810 Seventh Street NW
Washington, DC 20531

Phone: 888-744-6513
202-307-0635

Fax: 202-616-0314

Website: <http://www.ojp.usdoj.gov/BJA/>

Technology Transfer Program

The Counterdrug Technology Assessment Center (CTAC), within the Office of National Drug Control Policy (ONDCP), is the central counterdrug enforcement research and development organization of the United States Government. CTAC's mission is to advance technologies that support the national goals by improving the effectiveness of law enforcement, drug interdiction, and substance abuse treatment research. CTAC offers technology at no cost to State and local law enforcement agencies. Five categories of free equipment include interagency cooperation, analysis, detection, surveillance, and tracking. Specific equipment includes data locator, interagency radio communications system, telephone intercept monitoring and recording system, software used to detect suspicious financial transactions, surface residue drug test kit, portable contraband detection kit, miniaturized covert audio device, miniaturized video surveillance system, infrared imaging surveillance system, air and/or ground covert vehicle tracking system, and covert vehicle tracking system with mapping display.

Training is a critical component of the CTAC program to ensure proper deployment and operation of the equipment. Therefore, CTAC provides travel, lodging, and per diem for one individual from each requesting agency.

To apply for the free equipment through the Technology Transfer Program, the requesting agency must submit an official letter of request and a completed Technology Transfer Program

Questionnaire. To obtain a copy of the CTAC Fact Sheet describing free equipment or the Questionnaire contact:

Technology Transfer Program
Counterdrug Technology Assessment Center
Electronic Proving Ground
Counterdrug Office
Fort Huachuca, AZ 85613

Phone: 877-374-2822

Fax: 520-538-4926

<http://www.epgctac.com>

Visa Toll-Free Law Enforcement Telephone Number and Manuals

Visa's Law Enforcement Assistance Line was established in 1985. It is designed to provide law enforcement officers with specific information concerning Visa card accounts for investigative purposes, 24 hours a day, and seven days a week. The operators are trained not to release information until they call the inquirer back and verify that they are law enforcement personnel. Call 800-FOR VISA to access the assistance line. Visa USA Fraud Control offers a number of free manuals for law enforcement to aid in training and education.

Agency letterhead must be used to obtain free copies of the manuals. Please include your name, title, mailing and street address, contact telephone number, and the name of the manual(s) you are requesting. **Fax the request to 650-432-2945.**

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CLEARINGHOUSES

Several clearinghouses exist within the criminal justice system which provides a wealth of information. Each provides a unique service to State and local law enforcement. Information, assistance, and publications are provided free of charge and are accessible through a toll free telephone number.

Bureau of Justice Assistance Clearinghouse



The Bureau of Justice Assistance (BJA) supports innovative programs to strengthen the nation's criminal justice system through funding, technical assistance, training, and the dissemination of information. The BJA Clearinghouse provides State and local professionals with reference and referral services, publication distribution, analytical services, and support for conferences and other outreach activities.

One of the BJA's most important functions is to support the work of practitioners in state and local justice systems through training and technical assistance programs. BJA-funded technical assistance provides direct assistance to state and local jurisdictions in developing and implementing comprehensive, system wide strategies for combating violent crime and drug abuse, demonstrating and documenting programs that work, and improving the operation of criminal justice systems. BJA offers this assistance in a variety of settings that range from large-scale demonstration projects and national conferences to regional and onsite training events.

Bureau of Justice Assistance Clearinghouse
P.O. Box 6000
Rockville, MD 20849-6000

Phone: **800-851-3420**
Fax: 301-519-5212
Bulletin Board System: 301-738-8895
E-Mail: <mailto:askncjrs@ncjrs.org>
Website: <http://www.ojp.usdoj.gov/BJA/tta/index.html>

Bureau of Justice Statistics Clearinghouse



The Bureau of Justice Statistics (BJS) supports this clearinghouse for those seeking crime and criminal justice data. In addition to distributing BJS publications, the clearinghouse responds to requests for statistics by offering document database searches, statistical information packages, referrals, and other related products and services. BJS periodically updates the *Guide to the BJS Website* which outlines all the material that is available on the website and not otherwise published. Another

valuable resource is the electronic JUSTINFO newsletter published every two weeks. Subscribe to JUSTINFO through <https://puborder.ncjrs.org/secure/register/register.asp>.

The BJS also features the **Federal Justice Statistics Resource Center** which provides easy, online access to comprehensive case processing information that describes offenders arrested by federal law enforcement, investigated by U.S. attorneys, prosecuted in the Federal courts, and held under Federal correctional supervision.

Bureau of Justice Statistics Clearinghouse

9015 Junction Drive
Annapolis, MD 20849-6000

Phone: 800-851-3420
410-792-4358

Website: <http://www.ncjrs.org>

Federal Justice Statistics Resource Center

9015 Junction Drive
Annapolis, MD 20849-6000

Phone: 800-732-3277
Fax: 410-792-4358

Website: <http://www.ncjrs.org>

Juvenile Justice Clearinghouse

The Juvenile Justice Clearinghouse is the Office of Juvenile Justice and Delinquency Prevention (OJJDP) link to juvenile justice professionals and policy makers. The clearinghouse produces and distributes the agency's publications and prepares customized responses to information requests.

Juvenile Justice Clearinghouse
P.O. Box 6000
Rockville, MD 20849-6000

Phone: 800-851-3420
Fax: 301-519-5212

Website: <http://www.ojjdp.ncjrs.org>

Law Enforcement Training Database



The Bureau of Justice Assistance (BJA) has developed a *Law Enforcement Training Database*. It is a catalog of both federally funded and federally provided training available to State and local law enforcement officials. Each database listing includes the training provider, a course description, eligibility

criteria, and contact information. By selecting a topic and/or provider a list of upcoming training opportunities will be displayed. To access information use the database website: *bjatraining.apsensys.com*. Another valuable resource is the electronic JUSTINFO newsletter published every two weeks. Subscribe for JUSTINFO at <http://virlib.ncjrs.org/JUSTINFO.asp>

Use the following information to contact the system administrator:

Bureau of Justice Clearinghouse
2277 Research Boulevard
Rockville, MD 20850

Phone: 301-519-5932

Website: www.bjatraining.apsensys.com

National Criminal Justice Reference Service

The National Criminal Justice Reference Service (NCJRS) is one of the most extensive sources of information on criminal and juvenile justice in the world. NCJRS is a collection of clearinghouses supporting all Office of Justice Programs (OJP) bureaus and offices, as well as the Office of National Drug Control Policy. NCJRS disseminates information on law enforcement, courts, corrections, crime prevention, and victim and witness services.

Publications concerning specific topics can be found at the NCJRS site:

- Corrections
- Courts
- Drugs and Crime
- International
- Juvenile Justice
- Law Enforcement
- Victims of Crime
- Statistics

More Issues in Criminal Justice, along with “in the spotlight” topics are covered.

The NCJRS abstracts database contains summaries of more than 170,000 criminal justice publications, including federal, state, and local government reports, books research reports, journal articles, and unpublished research. Detailed information about this database is available. See “obtaining documents” for information on obtaining paper copies of documents featured.

http://abstractsdb.ncjrs.org/content/AbstractsDB_Search.asp

Funding opportunities can be found at the following sites:

<http://www.ncjrs.org/fedgrant.html>

National Criminal Justice Reference Service
P.O. Box 6000
Rockville, MD 20849-6000

Phone: 800-851-3420

Fax: 800-638-8736

Publications/ E-Mail: <mailto:puborden@ncjrs.org>
Assistance/ E-Mail: <mailto:askncjrs@ncjrs.org>
Website: www.ncjrs.org

National Institute of Corrections Information Center



The National Institute of Corrections (NIC) is a small agency within the U.S. Department of Justice, Federal Bureau of Prisons, that provides assistance to Federal, State, and local law enforcement agencies throughout the U.S. and its commonwealths and territories that have adult correctional or jail facilities. The NIC Information Center is the only Federal library collection focused on corrections issues. Custom research services and additional information on the clearinghouse is available by contacting:

National Institute of Corrections Information Center
1860 Industrial Circle Suite A
Longmont, CO 80501

Phone: 800-877-1461
Phone: 303-682-0213
Website: <http://www.nicic.org>

National Law Enforcement and Corrections Technology Center



Created in 1994, the National Law Enforcement and Corrections Technology Center (NLECTC) is responsible for helping to facilitate the identification, development, manufacture, and adoption of new products and technologies specifically designed for law enforcement and criminal justice applications. The NLECTC serves as an “honest broker” offering support, research findings, and technological expertise to help State and local law enforcement and corrections personnel perform their duties more safely and efficiently. The NLECTC will compile and computerize information regarding:

- *Manufacturer and product identification* - An agency wanting to buy a particular product, such as body armor or radios, can obtain a comprehensive list of manufacturers.
- *User product data exchange* - Agencies considering purchasing a product can find another agency that uses the product in order to evaluate its performance.
- *Brokering and technical assistance* - Agencies needing to locate equipment to borrow or lease from another agency or to locate an expert in a particular field can contact the NLECTC.

Among many services and products available from the NLECTC, are two useful items. A 10 minute video tape, *Why Can't We Talk?*, is available for free which offers information on communications interoperability. A computer disk, *Criminal Justice Resources on the Internet*, provides a number of bookmarks and favorite sites for Internet users. The quarterly newsletter, *Technology Beat*, outlines the latest information on the NLECTC, technology initiatives, on-going research and development, and new products. The free newsletter, video, computer disk, and other information are available by contacting:

- Technology Assistance: <http://www.nlectc.org/assistance/justnet.html>
- Testing and Evaluation: <http://www.nlectc.org/testing/justnet.html>
- Training Assistance: <http://www.nlectc.org/training/justnet.html>
- Equipment Needs: <http://www.nlectc.org/equipment/justnet.html>
- NLECTC Virtual Library: <http://www.nlectc.org/virlib/default.asp>
- Videos: <http://www.nlectc.org/videos/justnet.html>

National Law Enforcement and Corrections Technology Center
2277 Research Boulevard
Mail Stop-8J
Rockville, MD 20850

Phone: 800-248-2742

Phone: 301-519-5060

Fax: 301-519-5149

Website: <http://www.nlectc.org>

E-Mail <mailto:asknlectc@nlectc.org>

Office for Victims of Crime Resource Center



The Office for Victims of Crime (OVC) administers formula and discretionary grants for programs designed to benefit victims, to provide training for diverse professionals who work with victims, to develop projects to enhance victims' rights and services, and responds to requests for victim-related information. Available through the OVC Resource Center at no cost, are books, videos, and articles covering child physical and sexual abuse, victim services, domestic violence, victim-witness programs, and violent crime. Law enforcement and victim assistance staff will find the 20 minute robbery video - *After the Robbery: Crisis to Resolution* - and guidebook very useful.

The International Association of Chiefs of Police (IACP), the National Organization for Victim Assistance, and the OVC have developed a unique multi-faceted training resource - *Victim Services in Community Policing Programs* - on victim services for law enforcement agencies. This three-volume set provides essential, comprehensive information in an easy-to-use format to help make law enforcement agencies more responsive to victim and community needs. It contains the Trainer's Guide; The Participant's Guide; and Sample Protocols, Policies, and Procedures. For more information regarding the OVC, video, and training materials contact:

Office for Victims of Crime Resource
P.O. Box 6000
Rockville, MD 20849-6000

Phone: 800-851-3420
Website: <http://www.ojp.usdoj.gov/ovc>

Office of National Drug Control Policy Drugs and Crime Clearinghouse

Managed by the Bureau of Justice Statistics, with funding from the Office of National Drug Control Policy (ONDCP), this clearinghouse specializes in the collection, analysis, and distribution of data on drugs and crime from an interdisciplinary perspective, bridging the gap between the criminal justice and health professions. The clearinghouse provides current data on illegal drugs, drug law violations, drug-related crime, drug-using offenders in the criminal justice system, and the impact of drugs on criminal justice administration. Contact:

Office of National Drug Control Policy Clearinghouse
P.O. Box 6000
Rockville, MD 20849-6000

Phone: 800-666-3332
Phone: 310-519-5212
Website: <http://www.whitehousedrugpolicy.gov>
E-Mail: <mailto:ondcp@ncjrs.org>

OJJDP National Training and Technical Assistance Center



In 1995, the Office of Juvenile Justice and Delinquency Prevention (OJJDP) National Training and Technical Assistance Center (NTTAC) was created to promote the use of best practices and support the delivery of high quality training and technical assistance (T and TA) that reflect the diversity of populations within the United States. NTTAC accomplishes this mission by working with the juvenile justice field to facilitate access to training and technical assistance resources and by working with providers to build training and TA capacity.

NTTAC products, which include a bimonthly newsletter, fact sheets, bulletins, and a web page, help providers stay current on the latest trends, technology, and initiatives in T and TA. One key resource is the *OJJDP Training and Technical Assistance Resource Catalog*, which the NTTAC updates and publishes annually. The catalog contains comprehensive information about more than 100 OJJDP-sponsored T and TA projects, including their scope, services, and contact information.

NTTAC has also published Training, Technical Assistance, and Evaluation Protocols. These primers discuss best practices in T and TA and suggest strategies for evaluating those practices.

Both the published protocols and catalog are available free from the NTTAC. The Center is developing protocols for curriculum development, which will also be available at no cost. In addition to these resources, for more information about the NTTAC or to order information, contact:

National Training and Technical Assistance Center
10530 Rosehaven Street, Suite 400
Fairfax, VA 22030

Phone: 800-830-4031
Fax: 703-385-3206
Website: <http://www.nttac.org>
E-Mail <mailto:goodnow@ojp.usdoj.gov>

Violence Against Women Office

The Violence Against Women Office (VAWO), Office of Justice Programs (OJP), Department of Justice was created in 1995 to implement the 1994 Violence Against Women Act (VAWA) and to lead the national effort to stop domestic violence, sexual assault, and stalking of women. The VAWO administers more than \$270 million a year in grants to help states, tribes, and local communities transform the way in which criminal justice systems respond to violent crimes against women.

The VAWO works with victim advocates and law enforcement in developing grant programs that support a wide range of services for women, including: advocacy, emergency shelter, law enforcement protection, and legal aid. VAWO is leading efforts nationally and abroad to intervene in and prosecute crimes of trafficking in women and children and is addressing domestic violence issues in international fora. The VAWO works with the National Advisory Council on Violence Against Women to prepare public information strategies and materials and to carry out special projects, such as writing an Agenda for the Nation on Violence Against Women, which was released in 2000. Guiding the work of the VAWO is the understanding that eradicating crimes of violence against women calls for coordinated community-based responses. For information on grants and publications contact:

Violence Against Women Office
810 7th Street, NW
Washington, DC 20531

Phone: 202-307-6026
Fax: 202-307-3911
Website: <http://www.ojp.usdoj.gov/vawo>

National Domestic Violence Hotline:
800-799-SAFE
800-787-3224 (TDD)

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ACQUISITION OF RESOURCES

When seeking resources for drug related operations, two objectives must be accomplished. First, determine what assets are essential for the mission. Second, correlate the requirements to the asset and its availability.

Resource Acquisition

Before utilizing or requesting resources it is recommended that the requesting agency conduct an “asset needs assessment and source analysis.” This will help to identify the specific equipment or support before officially making the request. This pre-planning process helps to focus attention on the actual support needed compared to what may be most convenient to the requesting agency. Key questions that should be answered are listed below.

What type of case or operation is being planned? Does it have a definite drug nexus? A counterdrug operation in many instances is a requirement to obtain free assistance.

When will the asset be needed? Only request assistance for the actual event, pre-briefing or planning sessions, and after action review. Is the need “time sensitive”? Is this an emergency or is there ample time to develop a plan before requesting assistance?

What type of asset is needed to accomplish the task? Is specialized equipment needed? Is the support requested so specialized that operators are needed? If so, and for extended use, is there a plan to house, feed, and provide personal support? Who will pay for the meals and lodging?

Who can best provide the needed resources? What contingency plans are there for other sources?

How long will asset be needed?

Where . . . will the link-up be made with the asset? Where is the assembly site? Has operations security (OPSEC) been considered?

Essential Elements of Request

When making a written or verbal request for assistance from any of the sources mentioned in the *Law Enforcement Resource Guide*, five important elements should be addressed by telephone, letter, or fax. It is recommended that a written copy of the request be

retained by the requesting agency. This could include a formal written document or merely notes. Essential elements for requesting assistance include the following questions.

Who is the requesting agency? Include a specific point of contact by name, title, telephone number, fax, pager, and address.

What is the specific problem for which assistance is requested? What are the objectives of the operation?

When is the support needed? Specific dates or approximate dates to facilitate planning, coordination, and transportation of equipment and personnel. Does there need to be a planning session with the agency supplying the support? How long will the support be needed or used?

Where is the location for the proposed operation? Be specific. Perhaps the support agency knows the site.

Why does the operation require this support? Include a brief statement as to why. Is it a counterdrug mission or activity?

Military Requests

Requests for military assistance should be coordinated through the National Guard Counterdrug Coordinator. The exceptions, however, are support requests for the C-26B aircraft, Digital Mapping Initiative, Mobile Training Teams, U.S. Coast Guard, and Military Working Dog Teams. In these cases, requests should be communicated directly to the source.

SUMMARY

Counterdrug resources available to small town and rural law enforcement cover a wide spectrum. If support is needed for counterdrug activities, there almost certainly is a source and method to acquire it. In the next millennium, predictions and trends indicate that law enforcement budgets will continue to remain flat, increase based upon non-traditional justifications only, and will compete with road and highway funds, as the bridges and roads of America continue to decay to the point of a crisis. During the 21st Century, law enforcement agencies will become more reliant upon partnerships for support and funding. This booklet has been developed to aid law enforcement with the timely acquisition of resources to augment and support routine and emergent needs.

Law Enforcement Professional Organization Resources

These organizations are focused on policing as a profession, and cover various specialties.
Scroll down to find hyperlinks to organizations. (Listed in alphabetical order)

Air Force Security Police Association
Airborne Law Enforcement Association
A.L.E.R.T. International
American Criminal Justice Association - Lambda Alpha Epsilon
American Federation of Police, Florida (Headquarters)
American Polygraph Association
American Society for Industrial Security
American Special Operations Sniper Association
Arizona Law Enforcement Canine Association
Arizona Narcotic Officers Association
Association for Crime Scene Reconstruction
Association of Natural Resources Enforcement Trainers
Association of Oklahoma Narcotic Enforcers
Association of Public-Safety Communications Officials (APCO)
Association Of Public Safety Communications Officials
Bleu Marine
California Association of Labor Relations Officers
California Association of Police Training Officers
Calif. Assn. of Tactical Officers
California Background Investigators Association
California Bail Agents Association
California Gang Investigator's Association
California Narcotic Canine Association
California Narcotics Officers Association
California Rangemasters Association
California Sexual Assault Investigators Association
California State Coroner's Association
California State Juvenile Officers Association (CSJOA)
Canadian Association of Violent Crime Analysts
Centro International de Criminological, Barcelona
Colorado Association of Property & Evidence Technicians

<u>Colorado Association of Robbery Investigators</u>
<u>Colorado Association of School Resource Officers</u>
<u>Conservation Officers of Pennsylvania Association</u>
<u>Crime Prevention Coalition of America</u>
<u>Critical Criminology (American Society of Criminology) Division</u>
<u>DARE Officers Association of Mississippi</u>
<u>Detectives Against Deadbeats Inc.</u>
<u>Dogs Against Drugs/Dogs Against Crime</u>
<u>Eastern Armed Robbery Conference</u>
<u>Eastern States Working Dog Association</u>
<u>Emergency Response and Research Institute</u>
<u>Emergency Services Diving Association</u>
<u>Emergency Telecommunicators of Southern Illinois</u>
<u>Federal Wildlife Officers Association</u>
<u>Florida's Arson Alert Association</u>
<u>Florida Association of Chemical Testers</u>
<u>Florida Association of Computer Crime Investigators</u>
<u>Florida Gang Investigators Association</u>
<u>Florida Law Enforcement Property Recovery Unit</u>
<u>Florida Sex Crimes Investigators Association</u>
<u>Florida SWAT Association</u>
<u>Forensic Investigation and Human Identification Society (FIHIS)</u>
<u>Game Rangers Association of Africa</u>
<u>Georgia Association of Chiefs of Police</u>
<u>Golden State Peace Officers Association</u>
<u>Hampton Roads Law Enforcement Forum</u>
<u>Housing Authority Officers Association</u>
<u>High Tech Crime Consortium</u>
<u>High Technology Crime Investigation Association</u>
<u>HTCIA, Atlanta</u>
<u>High Tech Crime Investigators Association, Bay Area Chapter</u>
<u>High Technology Crime Investigator's Association - Southern California Chapter</u>
<u>Illinois Association Technical Accident Investigators</u>

<u>Indiana Crime Prevention Practitioners Association</u>
<u>International Association for Identification</u>
<u>International Association for Identification, Iowa Division</u>
<u>International Association of Auto Theft Investigators (IAATI)</u>
<u>International Association of Auto Theft Investigators, North Central Regional Chapter</u>
<u>IACLEA - International Association of Campus Law Enforcement Administrators</u>
<u>International Association of Chiefs of Police</u>
<u>International Association of Crime Analysts</u>
<u>International Association of Directors of Law Enforcement Standards and Training (IADLEST)</u>
<u>International Association of Doctoral LEO's</u>
<u>International Association for Identification, Iowa Division</u>
<u>International Association for Identification, Pennsylvania State Division</u>
<u>International Association of Financial Crimes Investigators</u>
<u>International Association of Law Enforcement Firearms Instructors</u>
<u>International Association of Law Enforcement Intelligence Analysts</u>
<u>International Association of Law Enforcement Planners (IALEP)</u>
<u>International Association for Property and Evidence</u>
<u>International Association of Undercover Officers</u>
<u>International Crime Scene Investigators Association</u>
<u>International Footprint Association, Inc.</u>
<u>International Narcotics Interdiction Association</u>
<u>International Police Mountain Bike Association</u>
<u>International Society of Crime Prevention Practitioners</u>
<u>Int'l Police Mountain Bike Association</u>
<u>Law Enforcement Alliance of America</u>
<u>Law Enforcement Bicycle Association</u>
<u>Law Enforcement Bloodhound Association</u>
<u>Law Enforcement Executive Development Association</u>
<u>Law Enforcement/Emergency Services Video Association</u>
<u>Law Enforcement Thermographers' Association</u>
<u>Law Enforcement Training Managers Association</u>
<u>Long Beach K-9 Officers Association</u>
<u>Marine Patrol Association</u>
<u>Maryland Homicide Investigation Association</u>
<u>Massachusetts Association of Crime Analysts</u>

<u>Massachusetts Chiefs of Police Association, Inc.</u>
<u>Massachusetts Reserve Police Federation</u>
<u>Michigan Conservation Officers Association</u>
<u>Michigan Constable and Court Officers Assn.</u>
<u>Michigan-Ontario Identification Association</u>
<u>Michigan Tactical Officer's Association</u>
<u>Midwest Gang Association</u>
<u>Minnesota Chiefs of Police Association</u>
<u>Missouri Emergency Communications Association</u>
<u>Missouri Police Chiefs Association</u>
<u>Monroe County Pennsylvania State Constables Association</u>
<u>Mounted Police Professional Association</u>
<u>National Association of Background Investigators</u>
<u>National Association of Chiefs of Police (NACOP)</u>
<u>National Association of Drug Diversion Investigators Inc.</u>
<u>National Association of Field Training Officers (NAFTO), Wisconsin Chapter</u>
<u>National Association of Field Training Officers</u>
<u>National Association of Field Training Officers, Indiana Chapter</u>
<u>National Association of Property Recovery Investigators</u>
<u>National Association of School Resource Officers</u>
<u>National Constable's Association</u>
<u>National Drug Enforcement Officers Association, Washington, D.C.</u>
<u>National Information Officers Association</u>
<u>National Interagency Civil-Military Institute</u>
<u>National Major Gang Task Force</u>
<u>National Narcotic Officers' Associations Coalition (NNOAC)</u>
<u>National Police Canine Association</u>
<u>National Police Bloodhound Association</u>
<u>National Sheriffs' Association</u>
<u>National Tactical Officers Association</u>
<u>Nebraska Law Enforcement Intelligence Network</u>
<u>New England Institute of Law Enforcement Management</u>
<u>New England Narcotic Enforcement Officer's Association</u>
<u>New Hampshire Marine Patrol Officers Association</u>
<u>NY Welfare Fraud Investigators Association</u>
<u>Nordic Police Dog Association</u>
<u>North American Police Work Dog Association</u>

<u>North Carolina Association of Campus Law Enforcement Administrators</u>
<u>Ohio Auto Theft Investigators Association</u>
<u>Oklahoma Gang Investigators' Association</u>
<u>Ontario Association of Police Educators</u>
<u>Peace Officers Research Association of California</u>
<u>Pennsylvania Chiefs of Police Association</u>
<u>Pennsylvania Police Accreditation Review -PPAR</u>
<u>Pennsylvania State Division of the International Association for Identification</u>
<u>Public Safety Executive Association</u>
<u>Rhode Island Law Enforcement Firearms Instructors Assoc.</u>
<u>Rocky Mountain Safe Schools Conference</u>
<u>Royal Air Force Police Association</u>
<u>Sigma Pi Chapter of the American Criminal Justice Association, Associations</u>
<u>Sobriety Trained Officers Representing Mississippi</u>
<u>So. Calif. Association of Fingerprint Officers</u>
<u>Southern California Emergency Public Information Officers Association</u>
<u>SC Coroner's Association</u>
<u>South Carolina Crisis Negotiators Association</u>
<u>South Carolina Tactical Officers' Association</u>
<u>Southern California Fraud Investigators' Association</u>
<u>Southwestern Association of Criminal Justice</u>
<u>Tennessee Sheriffs Association</u>
<u>Texas Association of Hostage Negotiators</u>
<u>Texas Association of School District Police</u>
<u>Texas Crime Prevention Association</u>
<u>Texas Gang Investigators Association</u>
<u>Texas Tactical Police Officers Association</u>
<u>United States Deputy Sheriff's Association</u>
<u>United States Police Canine Association, Inc.</u>
<u>Vermont Association of Chiefs of Police</u>
<u>Virginia Police Work Dog Association</u>

<u>Washington Evidence Technicians Association</u>
<u>Washington Game Warden Association</u>
<u>Washington State Council of Police Officers</u>
<u>Western States Auto Theft Investigators Assn, Southern Chapter.</u>
<u>Western Massachusetts Chiefs of Police Association</u>
<u>Wisconsin Association for Identification</u>
<u>Wisconsin Chapter of IACLEA</u>
<u>World EOD Foundation</u>
<u>World Security Organization (WSO)</u>

Law Enforcement and Crime Resources

- [Community Policing Consortium](#)
- [Crime Prevention Resources](#)
- [JUSTNET - Technology Assistance](#) toll free 800-248-2742
 - [Rural Law Enforcement Technology Center \(RULETC\)](#)
- [National Center for Rural Law Enforcement](#), toll free 888-411-1713
- [National Center on Rural Justice and Crime Prevention](#)
- [National Criminal Justice Reference Service](#)
- [National Youth Gang Center](#)
- [Neighborhoods Online—Crime](#)
- [NTIA Public Safety Program Office](#)
- [Office of National Drug Control Policy](#)
- [Pavnet Online](#), Partners Against Violence
- [Police Officer's Internet Directory](#)
- [U.S. Department of Justice](#)

K-9 Resources

- [Canine Search and Recovery](#)
- [National Police Canine Association](#)
- [Pennies to Protect Police Dogs](#)
- [United States Police Canine Association](#)

Terrorism Programs, see also [Disaster Assistance](#)

- U.S. Department of Justice
 - [Office of Justice Programs](#)
 - [Funding Summary](#)
 - [Terrorism and Domestic Preparedness](#)

Funding and Program Assistance

- [Catalog of Federal Domestic Assistance](#)
 - [Emergency Preparedness, Civil Relief](#)
 - [Law, Justice, and Legal Services](#)
- [Federal Grants and Funding](#)
- [National We Care Foundation](#)
 - non-profit providing new vests to law enforcement officers in need
- [Technology Transfer Program](#) toll free 1-877-374-2822
- [U.S. Department of Justice Grants](#)
 - [COPS: Grants and Resources for Community Policing](#) toll free 800-421-6770
 - [Office of Justice Program Funding, Training, Programs, Statistics, and Research](#)
 - [Funding Opportunities at OJP](#)
 - [Technical Assistance Guide](#)
 - [State Administering Agencies for Formulas grants](#)
 - [Bureau of Justice Assistance: Programs](#) and [Training & Technical Assistance](#)
 - [Bulletproof Vest Partnership Grant](#)
 - [Local Law Enforcement Block Grants Program](#)
 - [National Institute of Justice Funding Opportunities](#) and [Programs](#)
 - [Office of Victims of Crime Grants & Funding](#)
 - [Office of Violence Against Women Rural Domestic Violence Grant Program](#)

Statistics, Data, and Contact Information

- [Bureau of Justice Statistics](#), U.S. Department of Justice
- [Criminal Justice Institute](#)
- [National Criminal Justice Reference Service Statistics Page](#)

- [State Attorneys General](#)
- [State Departments of Corrections](#)

Publications

- [Change and Continuity in Crime in Rural America](#), PDF
- [Community Justice in Rural America: Four Examples and Four Futures](#), PDF
- [The Context of Rising Rates of Rural Violence and Substance Abuse: The Problems and Potential of Rural Communities](#)
- [Crime and Policing in Rural and Small-Town America: An Overview of the Issues](#)
- [Crime and Violence in Rural Communities](#)
- [Crime Prevention in Rural Communities and Small Towns](#)
- [Doing What We've Always Done: A Case Study of Rural Policing](#), PDF
- [Drugs in the Heartland: Methamphetamine Use in Rural Nebraska](#), or [PDF](#)
- [Ensuring Public Safety and Justice in Rural America](#), OJP
- [Gangs in Rural America, Final Report](#), PDF
- [Neighborhood-Oriented Policing in Rural Communities: A Program Planning Guide](#), ASCII
- [No Place to Hide: Substance Abuse in Mid-Size Cities and Rural America](#)
- [Police-Community Initiatives for Effective Law Enforcement in Rural Communities Project: Youth Supplemental Survey](#)
- [Policing on American Indian Reservations](#)
- [Publications](#), U.S. Department of Justice MAPS Program
- [Publications Database](#), Bureau of Justice Assistance
- [Publications Database](#) and [Abstracts Database](#), National Criminal Justice Reference Service
- [Resources for Indian Country Jails: Selected Bibliography from the NIC Information Center Collection](#)
- [Revitalizing Communities: Innovative State and Local Programs](#), OJP, PDF file
- [The Role of Local Government in Community Safety](#)
- [Rural Crime and Rural Policing](#), PDF

- [Rural Law Enforcement Internet Access, Technical Assistance, and Training Program](#)
- [Rural Prisons: An Update](#), PDF file.
- [Terrorism Bibliography, November 4, 2001](#)
- [Understanding Domestic Violence in Multi Ethnic Rural Communities: A Focus on Collaborations Among the Courts, the Law Enforcement Agencies, and the Shelters](#)
- [United States Government Interagency Domestic Terrorism Concept of Operations Plan](#)
- [Urban, Suburban, and Rural Victimization, 1993-98](#), PDF and [ASCII](#)
- [What Can the Federal Government Do To Decrease Crime and Revitalize Communities?](#)

If you or your agency is aware of training related programs that are offered for law enforcement officers please contact the National Center's Office of State and Local Training at 1-800-74FLETC to have your resource added to our guide.